



# GREY DISTRICT COUNCIL ANNUAL REPORT

FOR THE YEAR ENDED  
30 JUNE 2005

NOT REALLY AMAZING  
THE GREY DISTRICT



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# GREY DISTRICT COUNCIL

## ANNUAL REPORT



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For the year ended  
30 June 2005



ISSN: 1171-2252

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**AUDIT REPORT**

**TO THE READERS OF**  
**GREY DISTRICT COUNCIL'S**  
**ANNUAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2005**

The Auditor-General is the auditor of Grey District Council (the District Council). The Auditor-General has appointed me, Tony Uttley, using the staff and resources of Audit New Zealand, to carry out an audit on his behalf. The audit covers the requirements of Schedule 10 of the Local Government Act 2002 that apply to the annual report of the Council for the year ended 30 June 2005, including the financial statements.

**Unqualified opinion**

In our opinion:

- The financial statements of the District Council on pages 11 to 94:
  - comply with generally accepted accounting practice in New Zealand; and
  - fairly reflect :
    - the District Council's financial position as at 30 June 2005; and
    - the results of its operations and cash flows for the year ended on that date.
- The service provision information of the District Council on pages 37 to 94 fairly reflects the levels of service provision as measured against the intended levels of service provision adopted, as well as the reasons for any significant variances, for the year ended on that date; and
- The Council has complied with the other requirements of Schedule 10 of the Local Government Act 2002 that apply to the annual report (the "other requirements"), including the provisions of Clause 15(f) of Schedule 10 relating to the significant acquisitions or replacements of assets.

The audit was completed on 27 October 2005, and is the date at which our opinion is expressed.

The basis of our opinion is explained below. In addition, we outline the responsibilities of the Council and the Auditor, and explain our independence.

## **Basis of opinion**

We carried out the audit in accordance with the Auditor-General's Auditing Standards, which incorporate the New Zealand Auditing Standards.

We planned and performed the audit to obtain all the information and explanations we considered necessary in order to obtain reasonable assurance that the financial statements and the other requirements did not have material misstatements, whether caused by fraud or error.

Material misstatements are differences or omissions of amounts and disclosures that would affect a reader's overall understanding of the financial statements and the other requirements. If we had found material misstatements that were not corrected, we would have referred to them in our opinion.

The audit involved performing procedures to test the information presented in the financial statements and the other requirements. We assessed the results of those procedures in forming our opinion.

Audit procedures generally include:

- σ determining whether significant financial and management controls are working and can be relied on to produce complete and accurate data;
- σ verifying samples of transactions and account balances;
- σ performing analyses to identify anomalies in the reported data;
- σ reviewing significant estimates and judgements made by the Council;
- σ confirming year-end balances;
- σ determining whether accounting policies are appropriate and consistently applied; and
- σ determining whether all required disclosures are adequate.

We did not examine every transaction, nor do we guarantee complete accuracy of the financial statements and the other requirements.

We evaluated the overall adequacy of the presentation of information in the financial statements and the other requirements. We obtained all the information and explanations we required to support our opinion above.

## **Responsibilities of the Council and the Auditor**

The Council is responsible for preparing financial statements in accordance with generally accepted accounting practice in New Zealand. Those financial statements must fairly reflect the financial position of the District Council as at 30 June 2005. They must also fairly reflect the results of its operations and cash flows and the levels of service provision for the year ended on that date. The Council is also responsible for preparing the information in the other





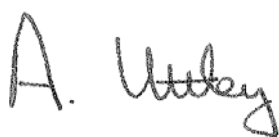
requirements. The Council's responsibilities arise from Schedule 10 of the Local Government Act 2002.

We are responsible for expressing an independent opinion on the financial statements and the other requirements and reporting that opinion to you. This responsibility arises from section 15 of the Public Audit Act 2001 and section 99 of the Local Government Act 2002.

## Independence

When carrying out the audit we followed the independence requirements of the Auditor-General, which incorporate the independence requirements of the Institute of Chartered Accountants of New Zealand.

Other than the audit, we have no relationship with or interests in the District Council.



Tony Uttley  
Audit New Zealand  
On behalf of the Auditor-General  
Christchurch, New Zealand

## Matters relating to the electronic presentation of the audited financial statements

This audit report relates to the financial statements of Grey District Council for the year ended 30 June 2005 included on Grey District Council's web-site. The Council is responsible for the maintenance and integrity of the Grey District Council's web site. We have not been engaged to report on the integrity of the Grey District Council's web site. We accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the web site.

The audit report refers only to the financial statements named above. It does not provide an opinion on any other information which may have been hyperlinked to/from these financial statements. If readers of this report are concerned with the inherent risks arising from electronic data communication they should refer to the published hard copy of the audited financial statements and related audit report dated 27 October 2005 to confirm the information included in the audited financial statements presented on this web site.

Legislation in New Zealand governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.





## 2 FOREWORD FROM HIS WORSHIP THE MAYOR & THE CHIEF EXECUTIVE OFFICER

It is with both pride and gratitude that we present the Annual Report for 2004/5, fully reflecting Council's financial position and an analysis of our performance against set outputs.

### **A SUMMARY**

The year was immensely busy for both council and its administration. This was the first year "post – Long Term Community Outcomes Plan - LTCOP" (Council's adopted name for the Long Term Council Community Plan). As such it was a year of "testing" the plan on outcomes and individual outputs. Council's decision to have undertaken a full plan proved to be the right one and Council and its officers could actively focus on the longer term picture set by the Community identified Outcomes. This process also identified the shortcomings in Council's first draft which makes our planning for the 2006 version of the plan so much more focused.

The workload, however, came predominantly from the positive economic development our District is enjoying. Council's focus over the past eight years to diversify our local economy is paying healthy dividends and we are enjoying strong, positive growth throughout the economy. Whilst this bodes well for our District's future, it places significant burdens on Council and its administration. The (re)emergence of coal introduces a totally new and potentially significant economic "driver". In this respect, Council is thankful that Solid Energy is getting on top of its operational problems at Spring Creek Mine and that Roa Mine is continuing in its winning ways. The potential of Pike River Mine introduces yet another impetus to this growth process making our District and Regional economic focus a particularly positive one. The latter project will rely on Port of Greymouth as export port which represents yet another growth indicator and working through the associated processes has proven to be very time consuming.

Refining the LTCOP is an ongoing process, given Council's focus on it being a strategic plan and the emphasis is in formulating detailed Activity Plans for each of the Activities involved. This relates back to the remodelling of Council's budgetary system to reflect the strategic direction taken. The Activity Management Plans contain high levels of detail and, as such, represent valuable sources of information for our community. It will be publicly notified as part of Council's consultation on the 2006-16 LTCOP.

Other important challenges and achievements were:

### **ASSETS MANAGEMENT**

This department has been intimately involved in the LTCOP development outlined above. Another key focus has been on the implementation of the Greymouth Sewer Scheme, the completion of the Karoro Sewer Upgrade and the development of the Blackball Sewer Scheme. The Government announcement on potentially increased subsidies for smaller communities made the implementation of many more community schemes a strong likelihood and also this is being developed.

Apart from this, the department has achieved a really demanding roading programme. Securing and managing a good, competent water supply also remained a key focus area. A decision by Council to "test the water" on the question of fluoridation of its water supplies provided an interesting diversion. Stormwater management also received high level attention.

Maintaining assets once again, was a high priority.

### **ENVIRONMENTAL SERVICES**

The departure of Mr Martin Kennedy, Manager: Environmental Services came at a particularly inopportune time but Council was fortunate to recruit Ms Sue Harkness to the position.

The continued high District economic growth rate has had an effect especially on this department. The significant and steadily growing number of subdivisions and Resource Consents in our district place high demands on the performance of associated staff and processes and they have held up very well. Council accepts non-compliance with statutory time-frames as an unfortunate but unavoidable reality. The quality of output remains of a high standard and we remain focused on streamlining and simplifying processes.

Land Information Memoranda applications also averaged around 25 per week throughout the year and, given the associated verification processes, place a high demand on staff time. Also in this respect, delays were, in some cases, unavoidable.

Constantly high numbers of building consent applications together with processes associated with the new Building Act place an inordinate burden on the ability of Council's Building Section to keep up. A backlog of 40 building plans, however unacceptable, became the norm. Finding a suitable additional Building Inspector proves to be difficult as this seems to be a national focus as outcome of the Building Act.

Spatial planning also took on a new dimension in that the focus shifted to more micro planning. i.e. structure plans. No less than six such plans addressing specific development issues have been initiated.

The departmental LTCOP involvement, as well as its preliminary involvement in other planning initiatives added to the pressure on the department.

### **SUPPORT SERVICES**

This department's involvement in the further development of the LTCOP process took on a new dimension in that it focused on the development of processes, policies and statements. The higher workload of council also manifested in more work for the department in the form of agendas, minutes, correspondence, consultation, etc...

## FINANCE

The department is intimately involved in the development of the LTCOP in all its stages. The Departmental Manager also contributed significantly to the negotiation processes on the use of Port of Greymouth as export port by Pike River Coal Mine. His financial modelling set the scene for all role players involved and placed Council in a position to conduct its part of the negotiations in full confidence.

The design and implementation of a new rating system for the District has been a major achievement as was the involvement of members of the public as part of the process development committee.

## PORT OF GREYMOUTH

The lack of production of Spring Creek Mine resulted in the Port not realizing its budgeted income with the result that it had to scale down on activities in order to remain within budget. The practice to defer maintenance as only available cost cutting methodology, however unfortunate, continued as a result and the longer term future of this facility therefore must be questioned.

However, the Port Development Options Study commissioned by Council and subsequent developments provided the potential of significant Port activity which may well turn it into a profitable undertaking. Whilst the expected throughput from Solid Energy is not likely to materialize, it is fair to expect some 150,000 tonnes per annum to be exported through the Port, subject to Spring Creek maintaining production levels and Solid Energy developing North Island markets. Roa is likely to maintain exports through the Port of 140,000 tonnes per annum whilst Pike River Coal Mine, once operational is likely to export 1.3 million tonnes per annum through the Port. Under this scenario, the prospects of Port of Greymouth will change dramatically. Public input in the proposed development plan, in spite of an extensive public awareness programme, was limited, yet positive. The associated process, however, took some time whilst the negotiations with Pike River Coal Company and other role players as part of a coal transport "chain", take up an inordinate amount of time.

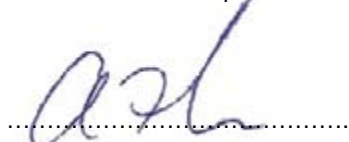
The port focus in respect of the fishing industry focused on making Martins Quay safe for users and to plan for its replacement. A negative development was the announcement by Talleys of the closure of its packaging plant and a potential delay in developing a new processing plant. This, together with other feasibility considerations resulted in clear questions regarding the sustainability of the Industry arising which are currently being considered. Fish landings remain at expected levels or higher, confirming the longer term potential of the industry.

## LOOKING AHEAD

The following challenges lie ahead -

- Port of Greymouth. It is expected that a decision on Pike River will be finalized by November 2005 and that this may well determine the long term future of this Activity.
- Dealing with development pressures
- The implementation of the sewerage schemes is going to be a very laborious and time-consuming exercise.
- Reviewing council activities in order to secure more affordable local government will be a major challenge. Three potential solutions are -
  - rates on Crown land or grant in lieu
  - royalties on coal
  - Port of Greymouth as income earner (subject to certain conditions).

A word of thanks goes to Council members for their endeavours throughout the year. A special word of thanks to our staff, who continuously confirm their absolute commitment to council and our district through their dedication and efforts, well in excess of what is expected. Also a word of thanks goes to our residents. Council remains committed to a partnership with its community and our heartfelt thanks goes to those who participated in the democratic process, be it complimentary of council or otherwise. Participation is alive and well!



AF KOKSHOORN

MAYOR



PG PRETORIUS

CHIEF EXECUTIVE OFFICER

### 3 COUNCILLORS AND THEIR PORTFOLIOS

#### [a] COUNCIL

<u>Position</u>	<u>Name</u>	<u>Ward</u>	<u>Portfolio Responsibilities</u>
Mayor	Tony Kokshoorn		<ul style="list-style-type: none"> <li>▪ Finance (1)</li> <li>▪ Economic Development</li> <li>▪ Port</li> <li>▪ Youth</li> <li>▪ Advocacy</li> <li>▪ Public Relations</li> </ul>
Deputy Mayor	Doug Truman QSM	Central	<ul style="list-style-type: none"> <li>▪ Legal</li> <li>▪ Water</li> <li>▪ Stormwater</li> <li>▪ Sewerage</li> </ul>
Councillors	Paul Berry	Eastern	<ul style="list-style-type: none"> <li>▪ Resource Management</li> <li>▪ Regulatory Functions</li> <li>▪ Staff</li> <li>▪ Dog &amp; Stock Control</li> </ul>
	Ian Cummings	Central	<ul style="list-style-type: none"> <li>▪ Finance (2)</li> <li>▪ Property</li> <li>▪ Liquor Licensing</li> </ul>
	Ted Gutberlet QSM	Northern	<ul style="list-style-type: none"> <li>▪ Sport &amp; Recreation</li> <li>▪ Cemeteries</li> <li>▪ Pensioner Housing</li> <li>▪ Welfare</li> </ul>
	Karen Hamilton	Central	<ul style="list-style-type: none"> <li>▪ Arts</li> <li>▪ Culture</li> <li>▪ Heritage</li> <li>▪ Maori Affairs</li> </ul>
	Wayne Moen JP	Southern	<ul style="list-style-type: none"> <li>▪ Land Transport</li> <li>▪ Waste Management</li> </ul>
	Elinor Stratford MNZM	Central	<ul style="list-style-type: none"> <li>▪ Health &amp; Disability</li> <li>▪ Library</li> <li>▪ Tourism</li> </ul>
	Mark Thomas	Eastern	<ul style="list-style-type: none"> <li>▪ Airport</li> <li>▪ Civil Defence</li> <li>▪ Safety/Security</li> <li>▪ Parks/Reserves</li> <li>▪ Forestry</li> </ul>

#### [b] NORTHERN WARD COMMUNITY BOARD

<u>Position</u>	<u>Name</u>
Chair	Alice Noble
Members	Owen Burnett
	Ronald Butler
	William Coram

## 4 SENIOR STAFF AND MISCELLANEOUS DETAILS

### [a] MANAGEMENT

<b>Chief Executive Officer</b>	Paul Pretorius
<b>Manager Support Services</b>	Kevin Beams
<b>Assets Manager</b>	Mel Sutherland
<b>Manager Environmental Services</b>	Martin Kennedy (resigned 30 June 2005) Sue Harkness (effective 01 August 2005)
<b>Manager Finance and Information Technology</b>	Ian Young

### [b] VARIOUS DETAILS

#### **Postal Address :**

Grey District Council  
P O Box 382  
Greymouth

#### **Locations:**

##### Main Office

105 Tainui Street  
Greymouth

Tel: +64 3 768 1700  
email: [info@greydc.govt.nz](mailto:info@greydc.govt.nz)  
web: [www.greydc.govt.nz](http://www.greydc.govt.nz)

##### Administration & Finance

Fax: +64 3 768 1703  
email: [finance@greydc.govt.nz](mailto:finance@greydc.govt.nz)

##### Engineering & Regulatory

Fax: +64 3 768 1710  
email: [infrastructure@greydc.govt.nz](mailto:infrastructure@greydc.govt.nz)  
[environmental.services@greydc.govt.nz](mailto:environmental.services@greydc.govt.nz)

##### Runanga Service Centre,

25 Carroll Street  
Runanga

Tel: +64 3 762 7813

##### Grey District Library

Albert Mall  
Greymouth

Tel: +64 3 768 5597  
Fax: +64 3 768 5597  
email: [library@greydc.govt.nz](mailto:library@greydc.govt.nz)

##### Runanga Library

25 Carroll Street  
Runanga

Tel: +64 3 762 7813

#### **Bankers :**

Westpac Banking Corporation, P O Box 25, Mackay Street, Greymouth

#### **Auditor :**

Audit New Zealand on behalf of the Office of the Auditor General, Wellington

#### **Solicitors :**

Hannan & Seddon, Greymouth  
Corcoran French, Christchurch  
Buddle Finlay, Christchurch

## 5 STATEMENT OF COMPLIANCE & RESPONSIBILITY

### [a] COMPLIANCE

The financial statements of Grey District Council have been prepared in accordance with the requirements of section 98 of the Local Government Act 2002 which includes the requirement to comply with generally accepted accounting practice.

### [b] RESPONSIBILITY

The Council and management of Grey District Council accept responsibility for the preparation of the annual Financial Statements and the judgements used in them.

The Council and management accept responsibility for establishing and maintaining a system of internal control designed to provide reasonable assurance as to the integrity and reliability of financial reporting.

In the opinion of the Council and management of Grey District Council, the annual Financial Statements for the year ended 30 June 2005 fairly reflect the financial position and operations of Grey District Council.



A handwritten signature in blue ink, appearing to read "AFK", written over a horizontal line.

AF KOKSHOORN  
MAYOR

A handwritten signature in blue ink, appearing to read "P. G. Pretorius", written over a horizontal line.

P G Pretorius  
CHIEF EXECUTIVE OFFICER

A handwritten signature in blue ink, appearing to read "I B Young", written over a horizontal line.

I B Young  
MANAGER FINANCE & IT

Dated this 27<sup>th</sup> day of October 2005.

## 6 STATEMENT OF ACCOUNTING POLICIES

### [6.1] REPORTING ENTITY

The Grey District Council (GDC) is a territorial local authority governed by the Local Government Act 2002.

The financial statements of the Grey District Council have been prepared in accordance with the requirements of section 98 of the Local Government Act 2002 which includes the requirement to comply with generally accepted accounting practice.

### [6.2] MEASUREMENT BASE

The financial statements have been prepared on the historical cost basis, modified by the revaluation of certain assets as specified in the accounting policies below.

### [6.3] ACCOUNTING POLICIES

The following accounting policies which materially affect the measurement of financial performance, financial position and cashflows have been applied:

#### [1] BUDGET FIGURES

The budget figures are those approved by the Council at the beginning of the year after a period of consultation with the public as part of the LTCCP process. The budget figures have been prepared in accordance with generally accepted accounting practice and are consistent with the accounting policies adopted by the Council for the preparation of the financial statements.

#### [2] GOODS AND SERVICES TAX

All items in the financial statements are exclusive of GST, with the exception of receivables and payables, which are stated as GST inclusive. Where GST is not recoverable as an input tax it is recognised as part of the related asset or expense. Any amounts owing to the Inland Revenue Department for GST collected are shown in the Statement of Financial Position as a liability.

#### [3] TAXATION

Income tax is charged in the Statement of Financial Performance in respect of current year's earnings after allowing for permanent differences between reported earnings and earnings assessable for income tax purposes.

Deferred taxation is determined on a comprehensive basis using the liability method. A debit balance in the Deferred Taxation accounts, arising from timing differences or income tax benefits from income tax losses, is only recognised where there is virtual certainty of realisation.

#### [4] REVENUE

Rates Revenue is recognised by Council as being income on the due date of each instalment.

Water billing revenue is recognised on an accrual basis.

Transfund roading subsidies are recognised as revenue upon entitlement, which is when conditions pertaining to eligible expenditure have been fulfilled.

Other grants and bequests, and assets vested in the Council — with or without conditions — are recognised as revenue when control over the assets is obtained.

#### [5] EQUITY

Equity is the community's interest in Council and is measured as the difference between total assets and total liabilities. Public equity is disaggregated and classified into a number of components to enable clearer identification of the specified uses that Council make of its accumulated surpluses. The components of equity are:

- Accumulated Funds
- Restricted Reserves
  - Special Funds
  - Trusts, Bequests and Other Reserves
- Asset Revaluation Reserves

## [6] RESERVES

Reserves are a component of equity generally representing a particular use to which various parts of equity have been assigned. Reserves may be legally restricted or created by the Council. Restricted reserves are those reserves subject to specific conditions accepted as binding by the Council and which may not be revised by the Council without reference to the Courts or third party. Transfers from these reserves may be made only for certain specified purposes or when certain specified conditions are met. Council-created reserves are reserves established by Council decision. The Council may alter them without reference to any third party or the Courts. Transfers to and from these reserves are at the discretion of the Council

## [7] ACCOUNTS RECEIVABLE

Accounts Receivable (Debtors) are shown at their estimated realisable value after providing against debts where collection is doubtful.

## [8] INVESTMENTS

All investments are valued at the lower of cost and net realisable value, with the exception of shares in other companies, which are valued on net asset-backing basis as at 30 June 2005.

## [9] PROPERTIES INTENDED FOR RESALE

Properties intended for resale are valued at the lower of cost and net realisable value. These are recorded separately in the Statement of Financial Position and are not depreciated.

## [10] PROPERTY, PLANT AND EQUIPMENT

The cost of purchased property plant and equipment is the value of consideration given to acquire the assets and the value of other attributed costs which have been incurred in bringing the assets to the location and condition necessary for their intended service. Costs cease to be capitalised as soon as the asset is ready for productive use.

Council's assets are divided into two categories, fixed assets and infrastructural assets.

### [a] VALUATION

Council's assets were valued on the following basis:

#### **FIXED ASSETS**

General Land

Other Land

Buildings

Aerodrome

Plant & Machinery

Furniture & Fittings

Computer Equipment

Library Stocks

Breakwaters & Wharves

Forest Holdings

#### **INFRASTRUCTURAL ASSETS**

Land Under Roads

Water Supply Systems

Drainage/Sewerage Systems

Roading Network

Sportsfields and Parks

Heritage Assets

Flood Protection System

#### **VALUATION BASIS**

Net Current Value

Historical Cost

Depreciated Replacement Value

Improvements – Depreciated Replacement Value

Land – Net Current Value

Depreciated Historical Cost

Depreciated Historical Cost

Depreciated Historical Cost

Depreciated Historical Cost

Depreciated Historical Cost

Estimated Value

#### **VALUATION BASIS**

District Valuation

Optimised Depreciated Replacement Cost

Optimised Depreciated Replacement Cost

Optimised Depreciated Replacement Cost

Improvements – Optimised Depreciated Replacement Cost

Depreciated Historical Cost(Deemed Cost)

Cost



Other Infrastructure Assets – Deemed cost provided by Royds Consulting (Consulting Engineers) in 1991.

All asset additions subsequent to valuation are recorded at cost.

Council revalues the following classes of assets on a 3 yearly basis:

- ⊗ General Land
- ⊗ Buildings
- ⊗ Aerodrome
- ⊗ Infrastructural Land (Land Under Roads)
- ⊗ Water Supply Systems
- ⊗ Drainage and Sewerage
- ⊗ Rooding Networks
- ⊗ Sportsfields and Parks

## [b] DEPRECIATION

Depreciation is calculated on a straight-line basis at rates which will write off the cost or revalued amounts of the assets to their estimated residual values over their useful lives. Depreciation rates are as follows:

ASSET CLASS	DEPRECIATION METHOD	LIFE (YRS)	%
Land	Not Depreciated	-	-
Buildings			
- Structure	Straight Line	40	2.5
- Fit Out	Straight Line	15	6.5
- Services	Straight Line	18	5.5
Aerodrome	Straight Line	3 – 60	1.7 – 33.3
Plant and Machinery	Straight Line	3 – 30	3 – 33
Furniture and Fittings	Straight Line	10	10
Computer Equipment	Straight Line	3 – 8	12.5 – 33
Library Stocks	Straight Line	8	12.5
Breakwaters and Wharves	Straight Line	40 – 50	2 – 2.5
Forest Holdings	Not Depreciated		
Reserve Board Assets	Not Depreciated		
Landfill Sites	Straight Line	10 – 50	2 – 10
Landfill Capitalised Aftercare Costs	Straight Line	8	12.5
Water Supply Systems			
- Pipe Network	Straight Line	60 – 80	1.25 – 1.7
- Pumps and Electrical	Straight Line	10	10
- Reservoirs	Straight Line	60 – 80	1.25 – 1.7
Drainage and Sewerage			
- Pipe Network	Straight Line	60 – 80	1.25 – 1.7
- Pumps and Electrical	Straight Line	10	10
- Ponds	Straight Line	60	1.7
Heritage Assets	Straight Line	40	2.5
Rooding Networks			
- Formation	Not Depreciated		
- Pavement Structure - Sealed	Straight Line	30 – 50	2 – 3.3
- Pavement Structure - Unsealed	Straight Line	8 – 20	5 – 12.5
- Pavement Surfacing	Straight Line	4 – 23	4.3 – 25
- Kerb and Channelling	Straight Line	50 – 80	1.25 – 2
- Bridges	Straight Line	35 – 100	1 – 2.9
- Footpaths	Straight Line	40	2.5
- Drainage: Surface Water Channels	Straight Line	50 – 80	1.25 – 2
- Drainage: Culverts and Catchpits	Straight Line	25 – 80	1.25 – 4
-Traffic Signs and Pavement Marking	Straight Line	10 – 15	6.67 – 10
Flood Protection Scheme	Straight Line	100	1
Parking Developments	Straight Line	50	2
Sportsfields and Parks (Improvements)	Straight Line	5 – 100	1 – 20

### [c] WORK IN PROGRESS

Work in progress is not depreciated. The total cost of a project is transferred to the relevant asset class on its completion and then depreciated. The current carrying amount of work in progress is detailed in the Notes to the Financial Statements.

## [11] FINANCIAL INSTRUMENTS

The Grey District Council is party to financial instrument arrangements as part of everyday operations. These financial instruments include cash, bank balances, short term investments, accounts receivable, accounts payable, and term debt. Revenues and expenses in relation to all financial instruments are recognised in the Statement of Financial Performance.

All financial instruments are recognised in the Statement of Financial Position with the exception of Guarantees and Contingent Assets and Liabilities which are disclosed by way of Note to the Financial Statements.

The following methods and assumptions were used to value each class of financial instrument:

- ✧ Accounts Receivable are recorded at estimated realisable value.
- ✧ Short Term Investments are valued at fair value.
- ✧ Investments in Government and Local Authority Stock are valued at cost.
- ✧ Share investments, gifted in trust, are valued at fair value.
- ✧ Loans Receivable are recorded at fair value.
- ✧ All other financial instruments, including Cash and Bank balances, Accounts Payable, and Term Debt are valued at fair value.

## [12] EMPLOYEE ENTITLEMENTS

Provision is made in respect of the Council's liability for annual leave, long service leave, and retirement gratuities.

Wages and salaries, annual leave and other entitlements that are expected to be settled within twelve months of reporting date are measured at nominal values on actual entitlement basis at average accrued rate of pay.

Entitlements that are payable beyond twelve months, such as long service leave and retiring leave, have been calculated on an actuarial basis. The calculations are based on

- ✧ likely future entitlements accruing to staff, based on years of service,
- ✧ years to entitlement
- ✧ the likelihood that staff will reach the point of entitlement
- ✧ contractual entitlements information

## [13] LANDFILL POST-CLOSURE COSTS

As operator of the Blackball and McLeans Pit Landfills, the Council has a legal obligation under the resource consent to provide ongoing maintenance and monitoring services at the landfill site after closure.

The provision is measured based on the present value of the future cash flows expected to be incurred, taking into account future events, including new legal requirements and known improvements in technology. The provision includes all costs associated with landfill post-closure.

The discount rate used is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the Council.

## [14] COST OF SERVICE STATEMENTS

The Cost of Service Statements, as provided in the Statement of Service Performance, report the net cost of services for significant activities of the Council, and are represented by the costs of providing the service less all directly related revenue that can be allocated to these activities.

## [15] COST ALLOCATION

Grey District Council has derived the net cost of service for each significant activity of the Council using the cost allocation system outlined below.

[a] CRITERIA FOR DIRECT AND INDIRECT COSTS

“Direct Costs” are those costs directly attributable to a significant activity.

“Indirect Costs” are those costs which cannot be identified in an economically feasible manner, with a specific significant activity

[b] COST ALLOCATION POLICY

Direct costs are charged directly to significant activities. Indirect costs are charged to significant activities based on cost drivers and related activity/usage information.

[c] COST DRIVERS FOR ALLOCATION OF INDIRECT COSTS

The costs of internal services not directly charged to activities are allocated as overheads using appropriate cost drivers such as actual usage, staff numbers and floor area.

## [16] STATEMENT OF CASHFLOWS

The following are the definitions of terms used in the statement of cashflows:

“Operating Activities” include cash received from all income sources of the Council and record the cash payments made for the supply of goods and services.

“Investing Activities” are those activities relating to the acquisition, holding and disposal of property ,plant and equipment and of investments. Investments can include securities not falling within the definition of cash.

“Financing Activities” are those activities change the equity and debt capital structure of Council

“Cash” is considered to be cash on hand and cash at bank, net of overdrafts.

## [17] CHANGES IN ACCOUNTING POLICIES

There have been no changes in accounting policies. The policies have been applied on a basis consistent with the prior year.

## 7 STATEMENT OF FINANCIAL PERFORMANCE

For the Year Ended 30 June 2005

	Note	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Income</b>				
General Rates and Penalties	4	8,831,435	8,651,008	7,887,172
Subsidies and Grants		3,680,429	5,394,632	4,676,337
NZ Lotteries Grants Board		-	-	175,000
User Charges and Other Revenues		2,596,666	3,867,120	3,074,169
Interest Income		1,128,413	372,697	846,347
Lump Sum Contributions		14,105	-	23,246
Capital Profit on Sale of Assets		585,128	-	196,711
Vested Assets		423,526	-	186,608
Subdivision Contributions		152,719	-	75,127
Bequests		-	-	14,269
<b>Total Income</b>	<b>2</b>	<b>17,412,421</b>	<b>18,285,457</b>	<b>17,154,986</b>
<b>Expenditure on Activities</b>	<b>3</b>	<b>15,084,004</b>	<b>16,246,062</b>	<b>16,508,425</b>
<b>Net Surplus/(Loss) before Tax</b>		<b>2,328,417</b>	<b>2,039,395</b>	<b>646,561</b>
Tax Expense	7	-	-	-
<b>Net Surplus/(Loss) after Tax</b>		<b>2,328,417</b>	<b>2,039,395</b>	<b>646,561</b>

### Explanation of Variation to Budget

The Council made a net surplus of \$ 2,328,417 (budget 2,039,395 )

Income includes \$ 1,175,478 of income from Profit on Sale of Assets, Vested Assets, Subdivision Contributions, and Lump Sum Contributions, which was not included in budget.

For Port Activities income was \$ 1,031,220 less than budget, and expenditure was \$ 635,428 less than budget. The forecast tonnages of cargo to be exported for the 2004/05 year were never attained (see Port Activity Statement, page 61)

Not all subsidies from Land Transport New Zealand that were included in budget were qualified for due to the delay in certain capital projects (see Roothing Activity Statement, page40)

Interest received on Special Funds invested was not included in the budgeted figures. This is not used for operational sources of income, and is transferred to the Special Funds.

The accompanying accounting policies and notes form part of these financial statements.

## 8 STATEMENT OF FINANCIAL POSITION

As At 30 June 2005

	Note	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
		\$		\$
<b>Total Equity</b>	<b>8</b>	<b>258,015,722</b>	<b>187,297,521</b>	<b>187,242,403</b>
<u>Current Assets</u>				
Cash at Bank		61,592	78,651	317,509
Cash Held by Reserve Boards		42,140	33,500	33,517
Cash on Hand		1,000	950	1,050
Short Term Deposits		4,656,435	2,481,776	4,690,723
Short Term Investments		7,629,891	3,722,664	11,119,861
Accounts Receivable	9	1,844,767	235,805	1,366,229
Property Intended For Resale		154,591	220,000	239,046
		<b>14,390,416</b>	<b>6,773,346</b>	<b>17,767,935</b>
<u>Non Current Assets</u>				
Fixed Assets	10	22,162,668	21,805,898	22,046,464
Infrastructural Assets	10	228,586,088	167,515,971	156,256,449
Investments	11	1,839,133	1,551,110	1,277,267
		<b>252,587,889</b>	<b>190,872,979</b>	<b>179,580,180</b>
<b>Total Assets</b>		<b>266,978,305</b>	<b>197,646,325</b>	<b>197,348,115</b>
<u>Current Liabilities</u>				
Current Portion of Term Debt	12	2,277,901	-	1,612,721
Payables, Accruals, and Entitlements	13	2,583,772	1,460,357	2,595,706
Income In Advance		66,984	-	108,766
		<b>4,928,657</b>	<b>1,460,357</b>	<b>4,317,193</b>
<u>Non Current Liabilities</u>				
Term Debt	12	3,348,112	8,338,447	5,360,168
Landfill Aftercare Provision	14	685,814	550,000	428,351
		<b>4,033,926</b>	<b>8,888,447</b>	<b>5,788,519</b>
<b>Total Liabilities</b>		<b>8,962,583</b>	<b>10,348,804</b>	<b>10,105,712</b>
<b>Net Assets</b>		<b>258,015,722</b>	<b>187,297,521</b>	<b>187,242,403</b>

### Explanation Financial Position

**Assets** - The impact of asset revaluations were not included in budget. The net revaluation movement in assets for the year was \$ 68,444,902 .

**Term Debt** - A new borrowing facility was not ready for draw down by 30 June 2005 due to legal delays in preparing the security documentation. This facility was in place early in the 2005/06 financial year.

The accompanying accounting policies and notes form part of these financial statements.

## 9 STATEMENT OF MOVEMENTS IN EQUITY

For the Year Ended 30 June 2005

	Note	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Equity at start of the period</b>		<b>187,242,403</b>	<b>185,258,126</b>	<b>183,850,031</b>
Net Surplus (Deficit) for the Period		2,328,417	2,039,395	646,561
Increase (Decrease) in Revaluation Reserves	8	68,444,902	-	2,745,811
<b>Total recognised revenues and expenses for the period</b>		<b>70,773,319</b>	<b>2,039,395</b>	<b>3,392,372</b>
<b>Equity at end of the period</b>		<b>258,015,722</b>	<b>187,297,521</b>	<b>187,242,403</b>

### Explanation of Movements in Equity

**Revaluation Reserves** - The impact of asset revaluations were not included in budget. The net revaluation movement in assets for the year was \$ 68,444,902 .

The accompanying accounting policies and notes form part of these financial statements.

# 10 STATEMENT OF CASHFLOWS

For the Year Ended 30 June 2005

	Note	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Cash Flows from Operating Activities</u></b>				
<i>Cash was Provided from:</i>				
Rates, Grants, Subsidies & Other Sources		15,067,578		16,162,927
Interest and Dividends Received		988,466		797,265
<b>Total Cash Inflows from Operating Activities</b>		<b>16,056,044</b>	<b>21,522,947</b>	<b>16,960,192</b>
<i>Cash was Applied to:</i>				
Cash Disbursed to Employees and Suppliers		9,848,674		10,087,170
Interest Paid on Long Term Debt		457,443		544,153
Income Tax Paid		-		-
Net GST Movement		384,340		( 252,101 )
<b>Total Cash Outflows from Operating Activities</b>		<b>10,690,457</b>	<b>14,996,044</b>	<b>10,379,222</b>
<b>Net Cash Inflows (Outflows) From Operating Activities</b>	15	<b>5,365,587</b>	<b>6,526,903</b>	<b>6,580,970</b>
<b><u>Cash Flows From Investing Activities</u></b>				
<i>Cash was Provided from:</i>				
Loans Recovered		-		-
Investments Draw n Dow n		2,953,769		-
Disposal of Fixed Assets		735,125		1,121,949
<b>Total Cash Inflows from Investing Activities</b>		<b>3,688,894</b>	<b>260,000</b>	<b>1,121,949</b>
<i>Cash was Applied to:</i>				
Purchase of Fixed Assets		7,963,572		4,284,423
Investments		-		3,363,531
<b>Total Cash Outflows from Investing Activities</b>		<b>7,963,572</b>	<b>9,767,707</b>	<b>7,647,954</b>
<b>Net Cash Inflows (Outflows) From Investing Activities</b>		<b>( 4,274,678 )</b>	<b>( 9,507,707 )</b>	<b>( 6,526,005 )</b>
<b><u>Cash Flows from Financing Activities</u></b>				
<i>Cash was Provided from:</i>				
Cash Provided from Raising Loans		-		5,017,302
<b>Total Cash Inflows from Financing Activities</b>		<b>-</b>	<b>1,360,247</b>	<b>5,017,302</b>
<i>Cash was Applied to:</i>				
Repayment of Long Term Debt		1,346,876		4,698,898
<b>Total Cash Outflows from Financing Activities</b>		<b>1,346,876</b>	<b>-</b>	<b>4,698,898</b>
<b>Net Cash Inflows (Outflows) From Financing Activities</b>		<b>( 1,346,876 )</b>	<b>1,360,247</b>	<b>318,404</b>
Net Increase (Decrease) in Cash Held		( 255,967 )	( 1,620,557 )	373,369
Add Bank Balance at 01 July		318,559	( 1,540,956 )	( 54,810 )
<b>Bank Balance at End of Period</b>		<b>62,592</b>	<b>79,601</b>	<b>318,559</b>

The accompanying accounting policies and notes form part of these financial statements.



## 11 ADDITIONAL NOTES

### [1] REPORTING ACTIVITIES

As part of its first Long Term Council Community Plan (LTCCP), Council revised the way it reports on the activities it is involved in. This is the first years Annual Report to report against these 39 activities as set out in the 2004 LTCCP. In previous years reports there were 16 activities. There has therefore been an allocation of last year's comparatives across the current list of activities.

### [2] INCOME BY ACTIVITIES

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
Roading	5,602,883	5,671,038	4,001,359
Stormwater	252,357	252,238	175,597
Wastewater	1,434,434	2,507,710	4,003,150
Water Supply	1,109,432	1,069,277	1,189,134
Refuse Disposal	909,458	963,635	769,349
Economic Development	344,698	232,362	443,772
Airport	49,213	57,957	28,607
Property*	404,578	140,174	242,950
Forestry	2,736	282,002	-
Development Park	172,827	67,838	-
Parking	89,483	85,784	46,806
Port Operations*	579,007	1,610,227	635,364
Co-Operation with DHB & MOH	16,061	15,990	-
District Planning	615,232	418,707	492,504
Civic centre	76,383	73,435	18,546
Library	371,943	368,213	421,269
Reserves	292,673	293,401	361,417
Restrooms	243,236	243,259	163,293
Swimming Baths	196,279	306,461	180,316
Events and Recreation Management	148,427	139,886	213,907
Cemeteries	127,606	127,929	171,926
Amenity Management	140,466	120,225	70,921
In-House Taskforce	64,878	58,355	54,234
Heritage, Arts, and Culture	226,363	128,791	66,242
Democracy - Council	1,681,563	675,720	1,537,939
Northern Ward Community Board	79,150	78,108	23,253
Administration*	361,418	640,988	402,915
Consultation	45,470	45,254	-
Official Information	118,707	76,962	83,145
Rural Fire Authority	64,219	65,377	51,800
Co-Operation with NZ police, NZ Fire Service, etc	12,910	12,853	-
Flood Protection	235,752	235,722	149,349
Civil Defence	41,843	42,125	9,639
Health Regulation	95,985	97,843	91,822
Restorative Justice	60,295	60,286	87,238
Building Control	548,059	449,802	449,060
Dog and Stock Control	149,633	153,663	88,743
Affordable Access to Quality Education	11,913	11,860	-
Retirement Housing	434,851	404,000	429,420
<b>Total Income</b>	<b>17,412,421</b>	<b>18,285,457</b>	<b>17,154,986</b>

\*Figures shown have been adjusted for internal charges recovered.

### [3] EXPENDITURE BY ACTIVITIES

	Actual 2004/05	Budget 2004/05	Last Year 2003/04
	\$	\$	\$
Roading	4,859,214	4,412,790	5,060,142
Stormwater	312,573	353,301	277,852
Wastewater	697,061	1,221,776	803,983
Water Supply	1,232,786	1,183,484	1,288,301
Refuse Disposal	1,196,189	1,128,526	738,602
Economic Development	316,549	227,362	499,947
Airport	98,836	160,276	33,484
Property*	238,359	210,915	400,558
Forestry	26,866	21,433	16,991
Development Park	31,436	42,838	-
Parking	80,260	80,482	47,472
Port Operations*	1,076,436	1,711,864	1,988,130
Co-Operation with DHB & MOH	15,321	15,990	-
District Planning	377,474	464,253	393,226
Civic centre	96,720	100,672	69,579
Library	403,345	438,883	503,080
Reserves	287,662	247,585	241,645
Restrooms	118,351	123,258	93,042
Swimming Baths	200,178	199,098	683,379
Events and Recreation Management	188,003	139,886	223,431
Cemeteries	132,375	127,929	176,202
Amenity Management	108,462	120,225	69,279
In-House Taskforce	62,369	55,323	57,324
Heritage, Arts, and Culture	157,470	203,304	81,615
Democracy - Council	657,941	664,691	790,546
Northern Ward Community Board	73,567	78,108	23,760
Administration*	347,030	792,545	694,720
Consultation	43,354	45,254	-
Official Information	82,553	76,962	51,196
Rural Fire Authority	59,382	63,877	48,842
Co-Operation with NZ police, NZ Fire Service, etc	12,115	12,853	-
Flood Protection	241,417	233,722	78,143
Civil Defence	34,462	42,125	10,149
Health Regulation	89,736	96,593	66,742
Restorative Justice	97,805	58,786	88,253
Building Control	389,240	445,302	373,867
Dog and Stock Control	150,260	151,163	130,801
Affordable Access to Quality Education	11,056	11,860	-
Retirement Housing	479,791	480,768	404,142
<b>Total Expenditure</b>	<b>15,084,004</b>	<b>16,246,062</b>	<b>16,508,425</b>

\*Figures shown have been adjusted for internal charges recovered.

#### [4] TOTAL RATES

	Actual 2004/05 \$	Last Year 2003/04 \$
<b>General Rates &amp; Penalties</b>	<b>5,929,732</b>	<b>4,704,489</b>
<b>Targeted Rates</b>		
Northern Ward Community Board	79,150	23,253
District Promotion	171,118	171,500
Refuse Collection	532,784	661,923
Water Supplies	862,643	928,808
Sewerage Collection	1,256,008	1,397,199
	<b>2,901,703</b>	<b>3,182,683</b>
	<b>8,831,435</b>	<b>7,887,172</b>
<i>Rates Remitted are as follows:</i>		
<i>Rates on GDC Land</i>	170,488	160,547
<i>Rate Discounts</i>	18,895	20,593
<i>Rates Remitted</i>	60,488	133,897

#### [5] RESERVE BOARDS

As part of the re-organisation of Local Government on 01 November 1989, eight reserve boards were vested to the Grey District Council. As part of the accountability process, Council is required to incorporate these reserve boards into the Annual Report.

The Statement of Financial Position includes all assets and liabilities relating to these reserve boards. The Statement of Financial Performance for Community Services includes revenue and expenditure relating to these reserve boards. The amounts included are:

	Actual 2005 \$	Actual 2004 \$
Income	16,664	20,559
Expenditure	55,612	11,333
Net Surplus (Loss)	<b>(38,948)</b>	<b>9,226</b>

## [6] OTHER EXPENSES

In accordance with Financial Reporting Standard 9 (FRS9) the following disclosure is made:

	Actual 2004/05 \$	Last Year 2003/04 \$
Fees paid to Auditors	59,920	70,130
Other Services provided by Auditor	-	-
Total Councillors Remuneration	195,195	184,812
Interest Expense	442,563	482,385
Operating Leases	-	-
Donations made	5,000	5,000
Bad Debts Written Off	10,654	20,378
Provision for Bad & Doubtful Debts Movement	1,423	( 33,967 )
Net (Profit)/Loss on Sale of Assets	( 585,128 )	( 196,711 )
Assets written off	57,536	1,133,706

Note: No severance payments were made during the 2004/05 Financial year (2004 \$29,584)

## [7] INCOME TAX

	Actual YTD 2004/05	Last Year 2003/04
Net Surplus/(Loss) before Tax	2,328,417	646,561
less net surplus/loss from activities exempt from income tax	( 2,756,736 )	( 1,889,737 )
<b>Net Surplus/(Loss) before Tax</b>	<b>( 428,319 )</b>	<b>( 1,243,176 )</b>
Permanent differences		
- profit on sale of non-commercial land	( 61,797 )	( 105,601 )
- non commercial lease income	( 92,027 )	( 98,907 )
- non commercial corporate support charges	9,194	23,628
- asset impairment write off	-	1,100,000
- residential lease costs	25,024	36,266
	( 119,606 )	955,386
Timing differences not recognised		
- deficit/(excess) of tax depreciation over accounting depreciation	36,059	( 69,039 )
- (increase)/decrease in holiday pay provision	9,987	( 579 )
	46,046	( 69,618 )
<b>Tax loss to be carried forward</b>	<b>( 501,879 )</b>	<b>( 357,408 )</b>
<b>Accumulated tax losses</b>		
Opening balance as at 1 July	6,755,621	6,398,213
Tax losses incurred in the period	501,879	357,408
Tax losses utilised in the period	-	-
<b>Closing balance as at 30 June</b>	<b>7,257,500</b>	<b>6,755,621</b>
Tax Effect of Tax Losses	<b>2,394,975</b>	<b>2,229,355</b>

Utilisation of these tax losses is dependant upon earning future assessable income. Future taxation benefits attributable to timing differences or losses carried forward are not recognised in the financial statements because there is no virtual certainty that the benefit of the losses will be utilised.

**[8] EQUITY**

	Actual 2004/05 \$	Last Year 2003/04 \$
<b><u>Ratepayers Equity</u></b>		
Opening Balance	142,962,422	145,752,656
Plus Net Surplus/(Deficit) for the Year	2,328,417	646,561
less Net Transfer to/(from) Special Funds	( 121,764 )	( 3,579,815 )
less Net Transfer to/(from) Trusts & Bequests	38,089	( 16,390 )
plus Net Transfer from Revaluation Reserves	-	159,410
<b>Closing Balance</b>	<b>145,207,164</b>	<b>142,962,422</b>
<b><u>Special Funds</u></b>		
Opening Balance	18,839,261	15,259,446
Plus Interest	905,193	705,081
Plus Appropriation	2,004,603	4,815,572
Less Appropriation	( 2,788,032 )	( 1,940,838 )
<b>Closing Balance</b>	<b>18,961,025</b>	<b>18,839,261</b>
<b><u>Trusts, Bequests &amp; Other Reserves</u></b>		
Opening Balance	680,094	663,704
Transfer to Ratepayers Equity	( 48,948 )	( 10,000 )
Transfer from Ratepayers Equity	10,859	26,390
<b>Closing Balance</b>	<b>642,005</b>	<b>680,094</b>
<b><u>Revaluation Reserves*</u></b>		
Opening Balance	24,760,626	22,174,225
less Transfer to Ratepayers Equity	-	( 159,410 )
plus increase in Revaluation	68,444,902	2,745,811
<b>Closing Balance</b>	<b>93,205,528</b>	<b>24,760,626</b>
<b>TOTAL EQUITY</b>	<b>258,015,722</b>	<b>187,242,403</b>
*Revaluation Reserves are made up of the following		
<i>Land &amp; Building Revaluation Reserve</i>	49,146,542	5,530,494
<i>Forestry Revaluation Reserve</i>	-	-
<i>Roading Revaluation Reserve</i>	26,544,741	7,556,216
<i>Water Revaluation Reserve</i>	1,580,250	889,749
<i>Investment Revaluation Reserve</i>	13,268	13,268
<i>Heritage Assets Revaluation Reserve</i>	-	-
<i>Drainage &amp; Sewerage Revaluation Reserve</i>	15,920,727	10,770,899
	<b>93,205,528</b>	<b>24,760,626</b>

**[9] ACCOUNTS RECEIVABLE**

	Actual 2004/05 \$	Last Year 2003/04 \$
Sundry Debtors	301,679	300,580
Water Debtors	79,725	37,532
Land Transport New Zealand	344,087	358,860
Port Debtors	211,839	154,018
Interest Receivable	351,750	211,803
Rates Debtors	436,126	335,723
Provision for Doubtful Debts	( 33,710 )	( 32,287 )
GST Receivable	153,271	-
	<b>1,844,767</b>	<b>1,366,229</b>



## [10] FIXED AND INFRASTRUCTURAL ASSETS AND DEPRECIATION

[a] FIXED ASSETS

For the Year Ended June 2005

FIXED ASSETS	At Valuation	At Cost Price	Accumulated Depreciation	Book Value 30-JUN-05
	\$	\$	\$	\$
General Land **	4,023,100	150,272	-	4,173,372
Other Land *	-	3,454,480	-	3,454,480
Buildings **	7,900,726	-	( 507,323 )	7,393,403
Aerodrome	1,560,000	-	( 40,559 )	1,519,441
Plant and Machinery	-	1,889,881	( 1,474,411 )	415,470
Furniture and Fittings	-	333,902	( 297,025 )	36,877
Computer Equipment	-	2,077,615	( 1,663,441 )	414,174
Library Stocks	-	1,397,002	( 1,192,977 )	204,025
Breakwaters and Wharves	-	4,086,896	( 1,276,041 )	2,810,855
Forest Holdings	173,500	-	-	173,500
Reserve Board Assets	-	289,934	-	289,934
Landfill Sites	-	1,466,495	( 234,299 )	1,232,196
Landfill Capitalised Aftercare Costs	-	224,709	( 179,768 )	44,941
	<b>13,657,326</b>	<b>15,371,186</b>	<b>( 6,865,844 )</b>	<b>22,162,668</b>

INFRASTRUCTURAL ASSETS	At Valuation	At Cost Price	Accumulated Depreciation	Book Value 30-JUN-05
	\$	\$	\$	\$
Land	68,823,023	-	-	68,823,023
Water Supply Systems	10,583,144	-	-	10,583,144
Drainage and Sewerage	28,567,973	-	-	28,567,973
Heritage Assets	261,000	674,589	( 40,832 )	894,757
Roading Networks	114,049,161	-	-	114,049,161
Flood Protection Scheme	-	5,300,000	( 794,995 )	4,505,005
Parking Developments	-	288,860	( 54,757 )	234,103
Sportsfields and Parks	282,680	79,825	( 22,332 )	340,173
Work in Progress	-	588,749	-	588,749
	<b>222,566,981</b>	<b>6,932,023</b>	<b>( 912,916 )</b>	<b>228,586,088</b>
<b>Account Totals</b>	<b>236,224,307</b>	<b>22,303,209</b>	<b>( 7,778,760 )</b>	<b>250,748,756</b>

\* Comprises Land where Council is lessor and various vacant sections owned by Council.

\*\* Opening Balance Adjustment of \$55,000



For the Year Ended June 2004

FIXED ASSETS	At Valuation	At Cost Price	Accumulated Depreciation	Book Value 30-Jun-04
	\$	\$	\$	\$
General Land	4,018,100	-	-	4,018,100
Other Land*	-	3,569,780	-	3,569,780
Buildings	7,850,726	-	( 241,670 )	7,609,056
Aerodrome	1,560,000	-	-	1,560,000
Plant and Machinery	-	1,789,933	( 1,350,287 )	439,646
Furniture and Fittings	-	326,489	( 282,258 )	44,231
Computer Equipment	-	1,741,230	( 1,556,732 )	184,498
Library Stocks	-	1,355,910	( 1,147,948 )	207,962
Breakwaters and Wharves	-	3,591,748	( 1,095,787 )	2,495,961
Forest Holdings	173,500	-	-	173,500
Reserve Board Assets	-	347,470	-	347,470
Landfill Sites	-	1,458,443	( 197,008 )	1,261,435
Landfill Capitalised Aftercare Costs	-	224,709	( 89,884 )	134,825
	<b>13,602,326</b>	<b>14,405,712</b>	<b>( 5,961,574 )</b>	<b>22,046,464</b>

INFRASTRUCTURAL ASSETS	At Valuation	At Cost Price	Accumulated Depreciation	Book Value 30-Jun-04
	\$	\$	\$	\$
Land	24,087,060	1,148,063	-	25,235,123
Water Supply Systems	9,447,956	1,131,914	( 775,507 )	9,804,363
Drainage and Sewerage	20,738,447	1,308,646	( 1,361,233 )	20,685,860
Heritage Assets	261,000	654,145	( 22,358 )	892,787
Roading Networks	95,603,168	3,293,360	( 5,065,221 )	93,831,307
Flood Protection Scheme	-	5,300,000	( 741,995 )	4,558,005
Parking Developments	-	288,860	( 48,506 )	240,354
Sportsfields and Parks	282,680	-	-	282,680
Work in Progress	-	725,970	-	725,970
	<b>150,420,311</b>	<b>13,850,958</b>	<b>( 8,014,820 )</b>	<b>156,256,449</b>
<b>Account Totals</b>	<b>164,022,637</b>	<b>28,256,670</b>	<b>( 13,976,394 )</b>	<b>178,302,913</b>

\*Comprises Land where Council is lessor and various vacant sections owned by Council.

Council's valuations were provided by:

**Land and Buildings**

General Land	Coast Valuations Ltd
Buildings	Coast Valuations Ltd

The majority of Council's general land and buildings were revalued at 30 June 2003 by Peter J Hines B.Com (VPM) ANZIV, Registered Valuer. Swimming Pools, Port Land and Buildings and various other land where Council has a lease interest was revalued at 30 June 2004 by Peter J Hines B.Com (VPM) ANZIV, Registered Valuer.

**Aerodrome** - Improvements were re-valued during 2004 by Council's Assets Manager, MD Sutherland BSc, BE(Civil), Dip BS and independently reviewed by Peter J Hines B.Com (VPM) ANZIV, Registered Valuer. The land was revalued during 2004 by Peter J Hines B.Com (VPM) ANZIV, Registered Valuer.

**Forestry Assets** – These assets were appraised at 30 June 2000 on an Immediate Liquidation approach. The Asset has not been subsequently revalued as Council has signalled the sale of this asset.

**Infrastructural Land (Land Under Roads)** – is included at the most recent rating valuation of land surrounding the road factored by the area of roading. Land under roads were valued in-house as at 30 June 2005 by Council's Assets Manager, MD Sutherland BSc(Geography) BE(Civil) PGDipBusAdmin ADEM MIPENZ AFNZIM.

**Roading** – During 2005 GHD Limited, consulting engineers and independent qualified valuers, carried out a re-valuation of these assets as at 30 June 2005 on behalf of Council. The valuation was undertaken by Amar Singh, BE (Hons) Civil, MEngSt, CPEng, IntPE, MIPENZ, Principal Asset Management Consultant of GHD Limited.

**Water, Sewer and Stormwater** - These assets were re-valued during 2005 by Council's Assets Manager, MD Sutherland BSc(Geography) BE(Civil) PGDipBusAdmin ADEM MIPENZ AFNZIM for the assets at 30 June 2005. The contract rates, used as the underlying assumption in calculating the replacement cost of the assets, were independently reviewed by Shane Bishop, BE (hons) Civil, of Montgomery Watson Harza (NZ) Limited

**Sportsfields and Parks** - Improvements were re-valued during 2004 by Council's Assets Manager, MD Sutherland MD Sutherland BSc(Geography) BE(Civil) PGDipBusAdmin ADEM MIPENZ AFNZIM and independently reviewed by Peter J Hines B.Com (VPM) ANZIV, Registered Valuer.

[b] CURRENT YEAR DEPRECIATION

	Actual 2004/05 \$	Last Year 2003/04 \$
<b>FIXED ASSETS</b>		
Other Land	-	-
General Land	-	-
Buildings	263,933	241,287
Aerodrome	40,559	-
Plant and Machinery	124,124	118,865
Furniture and Fittings	14,788	13,836
Computer Equipment	106,709	78,732
Library Stocks	45,029	46,653
Breakwaters and Wharves	180,254	92,124
Forest Holdings	-	-
Reserve Board Assets	-	-
Swimming Baths	-	11,841
Public Halls and Buildings	-	31,899
Landfill Sites	37,267	35,991
Landfill Capitalised Aftercare Costs	89,884	-
	<b>902,547</b>	<b>671,228</b>
<b>INFRASTRUCTURAL ASSETS</b>		
Land	-	-
Water Supply Systems	347,136	370,207
Drainage and Sewerage	611,201	680,686
Heritage Assets	18,474	6,073
Roading Networks	2,302,138	2,939,137
Flood Protection Scheme	53,000	52,995
Parking Developments	6,251	6,251
Sportsfields and Parks	22,332	19,788
Work in Progress	-	-
	<b>3,360,532</b>	<b>4,075,137</b>
<b>TOTAL</b>	<b>4,263,079</b>	<b>4,746,365</b>

[c] SIGNIFICANT CAPITAL EXPENDITURE

Asset Class	Activity	Item	Actual 2004/05 \$	Budget 2004/05 \$
Drainage & Sewerage	Sewerage	Greymouth Scheme (Stage 1 & 2)	1,654,009	1,309,832
Drainage & Sewerage	Sewerage	Karoro Plant Expansion	637,662	289,838
Roading Networks	Roading	Reseals Maintenance Chip	603,908	640,500
Landfill Sites	Refuse	McLeans Pitt Cell 2 Construction	392,398	1,300,000
Roading Networks	Roading	Deep Ck Rd (aka Amor Ck Rd)	364,076	364,320
Roading Networks	Roading	Marsden Road Seal Extension	289,558	-
Roading Networks	Roading	Minor Safety Projects	258,084	228,200
Roading Networks	Assets Management	GIS - Digital Photography	219,000	-
Roading Networks	Roading	Big River Bridge - Atarau	215,412	-
Roading Networks	Roading	Hauptiri Rd	207,736	207,000
Water Supply	Water	Runanga - New Reservoir Construction	171,175	150,000
Breakwaters & Wharves	Port - Cargo	Coal Stockpile Area	157,293	400,000
Drainage & Sewerage	Sewerage	General Renewals	157,085	130,000
Breakwaters & Wharves	Port - Fishing	Martin's Quay Reconstruction	149,657	-
Roading Networks	Roading	Major Drainage Control	144,246	54,800
Breakwaters & Wharves	Port - Cargo	Richmond Quay Wharf Renewal	119,178	100,000
Drainage & Sewerage	Stormwater	Renewals - Greymouth/Cobden/Blaketown	117,435	80,000
Roading Networks	Roading	Seal Widening	111,283	110,250
Drainage & Sewerage	Stormwater	Renewals - Urban Greymouth - Minor	110,829	70,000
Roading Networks	Roading	Traffic Services	101,907	91,900
Buildings	Rest Rooms	McGinley Park Toilets	93,074	100,000
Drainage & Sewerage	Sewerage	Blackball Scheme Construction	75,286	700,000
Roading Networks	Roading	Cargill Rd - Barrytown	68,377	78,200
Water Supply	Water	General Mains - Renewals	68,006	100,000
Water Supply	Water	New Lines	61,095	55,000
Computer Equipment	Information Technology	Workstations - Upgrades/Renewals	52,211	57,982
Reserves	Reserves	General Renewals	51,086	10,000
Roading Networks	Roading	Footpath Renewals	50,783	50,000

For individual explanations to why projects were carried out, and if applicable why they vary from budget, please refer to the individual activity statements.

[11] INVESTMENTS

	Actual 2004/05 \$	Last Year 2003/04 \$
NZ Municipalities Insurance Co Shares	62,021	62,021
Loan Receivable	3,112	15,246
Stock and Bonds	1,774,000	1,200,000
	<b>1,839,133</b>	<b>1,277,267</b>

**[12] TERM DEBT**

**For the Period Ended 30 June 2005**

Loan Name	Maturity Date	Interest Rate	Balance at 01-JUL-04	New Loans Raised	Principal Repaid	Balance at 30-June-2005
Rural Housing Loans 09-8191-207	VARIOUS	VARIOUS	9,216	-	6,104	3,112
Rural Housing Loans 09-8299-802	02-Aug-2008	9.93%	5,952	-	5,952	-
Afforestation Loan	AT HARVEST	7.00%	259,721	18,180	-	277,901
Harbour Government Interest Free Loan	UNKNOWN	0.00%	345,000	-	-	345,000
Housing for the Elderly Loan 2000	01-May-2005	7.50%	1,353,000	-	1,353,000	-
BNZ Cash Advance Loan 1	17-Aug-2005	7.19%	2,000,000	-	-	2,000,000
BNZ Cash Advance Loan 2	17-Aug-2006	7.22%	3,000,000	-	-	3,000,000
			<b>6,972,889</b>	<b>18,180</b>	<b>1,365,056</b>	<b>5,626,013</b>

**For the Period Ended 30 June 2005**

Portion of Term Debt Repayable Within One Year	2,277,901	40.49%
Portion of Term Debt Repayable in One to Two Years	3,000,000	53.32%
Portion of Term Debt Repayable in Two to Five Years	-	0.00%
Portion of Term Debt Repayable in Five Years or more	348,112	6.19%
<b>Total Term Debt Repayable</b>	<b>5,626,013</b>	<b>100.00%</b>

**For the Year Ended 30 June 2004**

Loan Name	Maturity Date	Interest Rate	Balance at 01-JUL-03	New Loans Raised	Principal Repaid	Balance at 30-JUN-04
Rural Housing Loans 09-8191-207	VARIOUS	VARIOUS	10,114	-	898	9,216
Rural Housing Loans 09-8299-802	02-Aug-2008	9.93%	5,641	311	-	5,952
Afforestation Loan	AT HARVEST	7.00%	242,730	16,991	-	259,721
Harbour Government Interest Free Loan	UNKNOWN	0.00%	345,000	-	-	345,000
Housing for the Elderly Loan 2000	01-May-2005	7.50%	1,353,000	-	-	1,353,000
McLeans Pitt Landfill Establishment Loan	15-Oct-2003	6.25%	650,000	-	650,000	-
South Beach Paroa Services Loan	23-Oct-2003	5.95%	330,000	-	330,000	-
Port Operating Loan	15-Aug-2003	7.25%	608,000	-	608,000	-
Greymouth Water Supply Upgrade Loan	15-Aug-2003	6.65%	2,400,000	-	2,400,000	-
Greymouth Water Supply Upgrade No.2	15-Aug-2003	5.50%	710,000	-	710,000	-
BNZ Cash Advance Loan 1	17-Aug-2005	6.10%	-	2,000,000	-	2,000,000
BNZ Cash Advance Loan 2	17-Aug-2006	6.13%	-	3,000,000	-	3,000,000
			<b>6,654,485</b>	<b>5,017,302</b>	<b>4,698,898</b>	<b>6,972,889</b>

**For the Year Ended 30 June 2004**

Portion of Term Debt Repayable Within One Year	1,612,721	23.13%
Portion of Term Debt Repayable in One to Two Years	2,000,000	28.68%
Portion of Term Debt Repayable in Two to Five Years	3,000,000	43.02%
Portion of Term Debt Repayable in Five Years or more	360,168	5.17%
<b>Total Term Debt Repayable</b>	<b>6,972,889</b>	<b>100.00%</b>

All loans are secured by way of a separate rate in the dollar on the land value of the district, except for the Afforestation Loan which is a suspensory loan agreement registered over the title of the property.

**[13] PAYABLES, ACCRUALS, AND ENTITLEMENTS**

	Actual 2004/05 \$	Last Year 2003/04 \$
Trade Creditors	1,796,698	1,658,561
GST Payable	-	225,826
Holiday Pay Accrual	244,322	257,778
Gratuity Accrual	134,839	157,808
Salaries and Wages & Long Service Accrual	111,180	28,915
Sundry Creditors (Retentions Held)	256,253	122,084
Interest Payable	40,480	55,359
Rates Payable*	-	89,375
	<b>2,583,772</b>	<b>2,595,706</b>

**[14] PROVISION FOR CLOSED LANDFILLS**

The Grey District Council has responsibility to provide ongoing maintenance and monitoring of closed landfills. The major sites are Blackball and McLeans Pit.

There are post-closure responsibilities such as :

- ✧ treatment and monitoring of leachate
- ✧ groundwater and surface monitoring
- ✧ gas monitoring and recovery
- ✧ implementation of remedial measures such as needed for cover and control systems
- ✧ ongoing site maintenance for drainage systems, final cover and vegetation.

The total estimated liability for post-closure costs is \$ 685,814 (2004 \$428,351)

	Actual 2004/05 \$	Last Year 2003/04 \$
Opening Balance	428,351	428,351
Additional Provisions (set up)	257,463	-
Amounts used	-	-
Unused amounts reversed	-	-
Discounting charges	-	-
	<b>685,814</b>	<b>428,351</b>

## [15] RECONCILIATION OF OPERATING SURPLUS TO NET CASH INFLOWS FROM OPERATING ACTIVITIES

	Actual 2004/05 \$	Last Year 2003/04 \$
<b>Surplus from Operations</b>	<b>2,328,417</b>	<b>646,561</b>
<b>Add (less) non cash items</b>		
Depreciation	4,263,079	4,746,065
Vested Assets	( 423,526 )	( 186,608 )
Unrealised landfill aftercare costs	257,463	-
Assets written off	57,536	1,133,706
	<b>4,154,552</b>	<b>5,693,163</b>
<b>Movements in Working Capital</b>		
(Increase) Decrease in Accounts Receivable	( 478,538 )	( 37,773 )
Increase (Decrease) in Accounts Payable	( 11,934 )	366,964
Increase (Decrease) in Income in Advance	( 41,782 )	108,766
	<b>( 532,254 )</b>	<b>437,957</b>
<b>Less Item Classified as Investing Activity</b>		
Net Gain on Sale of Fixed Assets	( 585,128 )	( 196,711 )
<b>Net Cash Flow from Operations</b>	<b>5,365,587</b>	<b>6,580,970</b>

## [16] CONTINGENCIES

### [a] GREYMOUTH WHARF

A possible claim against Council in respect of subsidence of the Greymouth Wharf. (This item is the subject of ongoing investigation for identification of remedial work options).

Due to the nature of the above claim, the amount of the contingent liability cannot accurately be quantified. However, it should be noted that Council's insurance will cover any claim which is found to be valid. This is unchanged from 2003/04.

### [b] MINISTRY OF EDUCATION HOUSES

The Ministry is seeking reimbursement of rates paid on teacher houses as it is their understanding that land owned by the Crown which is held or occupied for any Education Authority is non-rateable in terms of the Rating Powers Act 1988. We have a contrary legal opinion. If they are correct Council will have to refund \$86,174 for previous years. We are awaiting further legal information. This is unchanged from 2003/04

### [c] GREYMOUTH POOL UPGRADE

The Council has provided \$500,000 of funding to the West Coast Aquatic Centre Trust Incorporated towards the upgrading of Greymouth Swimming Pool. If the Trust does not meet its funding goals within 5 years, (from July 2003) the funds are repayable to the Council. On this basis it has been recognised as a contingent asset.

The Council has approved additional funding of \$500,000 to the West Coast Aquatic Centre Trust Incorporated which is contingent upon the Trust reaching a funding goal of \$3,000,000 within 5 years (from July 2003). On this basis, it has been recognised as a contingent liability.

### [d] RATES PENALTIES

Council's rating resolution for the 2003/2004 year omitted to include penalties for unpaid rates, per section 57 of the Local Government (Rating) Act 2002. Council has provided for a liability of \$89,375 which is contingent upon a ratepayer challenging in the High Court the validity of penalties imposed. Penalties imposed are payable unless such proceedings are initiated. This has not happened during 2004/05

## [17] FINANCIAL INSTRUMENTS

The Council is subject to a number of financial risks which arise as a result of the debt portfolio and investment activities. To manage and limit the effects of those risks, the Council has approved policy guidelines and authorised the use of various financial instruments. These policies are set out in the "Treasury Management Policy" on page 97.

### [a] CREDIT RISK

Financial instruments which potentially subject the Grey District Council to credit risk principally consist of bank accounts and accounts receivable. The maximum exposure to credit risk at balance date is the fair value of the instruments as stated in the Statement of Financial Position.

### [b] CONCENTRATION OF CREDIT RISK

Council is exposed to a concentration of credit risk in respect of accounts receivable balances owing by Land Transport New Zealand. This accounts for 19% of accounts receivable (2004 – 24%). This risk is considered minimal.

### [c] FAIR VALUES

The carrying value of financial instruments is equivalent to the fair value.

### [d] CURRENCY RISK

The Council has minimal currency risk given that financial instruments are transacted in New Zealand dollars

### [e] INTEREST RATE RISK

Council has an interest rate swap with the BNZ for \$3,000,000 of debt borrowed on 'cash advance' terms from the BNZ. This is at a rate of 6.39% p.a. and matures on 17 November 2006.

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. This could particularly impact on the cost of borrowing or the return from an investment

	Interest Rates	Interest Rates
	2005	2004
Cash, Short Term Deposits, and Investments:	1.75% – 7.2%	1.75% – 7.1%
Public Debt	0.00% – 9.93%	0.00% – 9.93%
Interest Rate Swaps	6.39%	6.39%

## [18] CHIEF EXECUTIVE OFFICER'S REMUNERATION

For the financial year ending 30 June 2005:

	Actual 2004/05 \$	Last Year 2003/04 \$
Salary	153,321	144,714
Employer Superannuation Contributions	8,513	8,184
Telephone rental	650	638
Car - Full Use	9,059	9,059
Professional Allowances/Fees	200	200
<b>Total Remuneration Package</b>	<b>171,743</b>	<b>162,795</b>

## [19] COMMITMENTS

Council has entered into future contracts in respect of on-going maintenance and operations of facilities and infrastructure. The Companies that have been contracted and the period for which those contracts remain in effect are as follows:

### **Westroads Ltd**

Parks and Reserves Maintenance Works	To 30 June 2007
Operation and Maintenance of Cemeteries	To 30 June 2007
Maintenance and Operation of Water Supplies	To 30 June 2010
Maintenance and Operation of Sewerage Systems	To 30 June 2010
Maintenance of Stormwater Systems	To 30 June 2010
Maintenance and Operation of the Greymouth Flood Scheme	To 30 June 2010
McLeans Landfill Operating and Maintenance	To 30 June 2010
Provision of Services for Civil Defence	Tied in to Contracts

### **Transwest Ltd**

Refuse Collection	To 30 June 2007
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### **Fulton Hogan Ltd**

Roading Maintenance Works	To 30 June 2007
Rural Fire Prevention and Suppression	To 30 June 2007

Operating and Maintenance contracts include fixed price and unit rate provisions, which makes estimating the value of the future commitment difficult. For this reason no value has been included for these contracts.

During its annual planning process for the 2005/06 financial year, Council approved \$16,069,470 to be spent on Capital Works (2004 - \$9,755,361) associated with the Council's various assets and functions. Of this \$9,671,250 is associated with Port Renewals and New Capital works, which is largely contingent on securing new contracts. A detail of the works to be carried out is included in the 2005/06 Annual Plan which was adopted by Council on 21 June 2005 and released to the public. Council in September 2005 approved \$3,235,795 of carry forward expenditure from the 2004/05 budget. Of this \$920,546 was for the cell two construction and McLeans landfill, \$646,730 for Blackball Sewerage Upgrade, and \$897,920 was for the upgrade of Logburn Road.

## [20] RELATED PARTY DISCLOSURES

### [a] COUNCIL MEMBERS

During the year, Council made purchases from businesses in which Councillors had an interest. Details of these interests are as follows:

Councillor	Business in which an interest is held	Amount paid to the business	Amount Payable 30/06/05	Amount paid to the business last year	Amount payable 30/06/04
TRUMAN D.J	Central Paper Plus	10,604	1,734	10,315	2,006
KOKSHOORN A.F	Greymouth Evening Star	61,954	4,007	46,279	8,171
HAMILTON K	Future Knowledge Ltd	1,901	217	-	-

These services were supplied on normal commercial terms.

### [b] WEST COAST CLIMBING WALL TRUST

The Climbing Wall Trust is a related party. During the 2004/05 Financial Year the Council provided administrative and management services at no charge.

### [c] MISCELLANEOUS

During the year councillors and key management, as part of a normal customer relationship, were involved in minor transactions with the council (such as payment of rates and purchase of rubbish bags).

No debts involving a related party have been written off or forgiven during the year. (2004 – Nil) There are no transactions that have taken place at nil or nominal value that have not already been mentioned above.



## [21] GREYMOUTH FLOODWALL

The Greymouth floodwall is owned by Grey District Council but is managed by a joint committee of Grey District Council and West Coast Regional Council. The joint committee agreement places the responsibility for the management, rating and maintenance of the structural integrity of the floodwall on the West Coast Regional Council. However, Grey District Council is responsible for the rating and maintenance of amenities of the floodwall.

## [22] ELECTED MEMBERS REMUNERATION

Gross Pay to individual Councillors and Board Members was as follows:

			Honarium	Meeting Fees	Travel Allowance	TOTAL	TOTAL 2004
<b>MAYOR</b>							
BROWN	K.R	*	15,978		2,062	<b>18,040</b>	56,175
KOKSHOORN	A.F	**	40,480	360	-	<b>40,840</b>	12,225
<b>COUNCILOR</b>							
BERRY	P.F		11,303	2,160	958	<b>14,421</b>	14,192
CUMMINGS	I.M	***	8,193	1,320	-	<b>9,513</b>	-
GRIFFIN	D.C	*	3,110	600	53	<b>3,763</b>	12,825
GUTBERLET	E	***	8,193	1,800	6	<b>9,999</b>	-
HAMILTON	K	***	8,193	2,400	56	<b>10,649</b>	-
MOEN	W		11,303	3,600	302	<b>15,205</b>	14,132
O'REGAN	T.J	*	3,110	480	196	<b>3,786</b>	13,605
STRATFORD	E		11,303	2,880		<b>14,183</b>	13,185
THOMAS	M	***	8,193	1,440		<b>9,633</b>	-
TRUMAN	D.J		15,160	1,560		<b>16,720</b>	12,705
WALSH	N	*	4,544	480	37	<b>5,061</b>	18,890
			<b>149,063</b>	<b>19,080</b>	<b>3,670</b>	<b>171,813</b>	<b>167,934</b>
<b>NORTHERN WARD COMMUNITY BOARD</b>							
BURNETT	O	***	4,113	-	-	<b>4,113</b>	-
BUTLER	R		5,699	-	-	<b>5,699</b>	5,820
CORAM	W		5,699	-	-	<b>5,699</b>	5,500
NOBLE	A.F.C		7,486	-	385	<b>7,871</b>	5,558
			<b>22,997</b>	<b>-</b>	<b>385</b>	<b>23,382</b>	<b>16,878</b>
<b>TOTAL</b>			<b>172,060</b>	<b>19,080</b>	<b>4,055</b>	<b>195,195</b>	<b>184,812</b>
* elected member until 10 October 2004							
** Councilor until 10 October 2004							
*** elected 10 October 2004							

## [23] RATEPAYERS AND RESIDENTS ASSOCIATION DISCLOSURE REQUESTS

The Grey District Residents and Ratepayers Association have asked that Council disclose the following financial information in each Annual Report.

### [a] SALARIES AND WAGES PAID

Total Salaries and Wages paid during 2004/05 amounted to \$2,484,385 (2003/04 \$2,455,546). Employment subsidies received totalled \$6,528 in 2004/05 (\$9,394 in 2003/04).

### [b] CONSULTANCY FEES PAID

Council, during 2004/05, paid consultancy fees of \$763,715 (2003/04 \$776,973). Consultants provided specialist services for major projects such as the Greymouth Sewerage Scheme Proposal \$209,350 (2003/04 \$135,903)

[c] MOTOR VEHICLES

Council's motor vehicle fleet consists of 11 cars, 12 utility vehicles, and 1 van. Five utilities are taken home by staff who are on emergency call while five managers are provided with cars as part of their contract of employment with Council, which includes after hours commitments on behalf of Council. All vehicles are used operationally by staff as part of their normal day-to-day duties, where those duties require field work to be carried out.

The total vehicle book value at 30 June 2005 was \$293,974 (2004 - \$294,200) which gives an average book value for vehicles of \$12,249 (\$13,373 last year)

Annual operating costs (i.e. including Depreciation) for all plant (i.e. including Port Plant and Vessels) was \$223,813 (\$216,615 last year)

**[24] INTERNATIONAL FINANCIAL REPORTING STANDARDS**

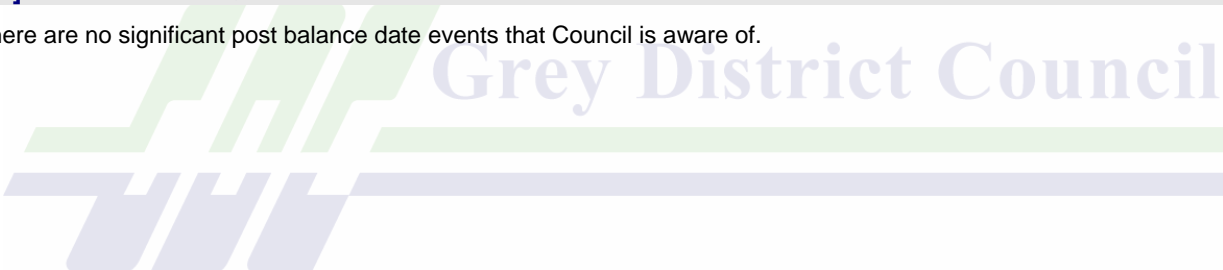
In December 2002 The New Zealand Accounting Standards Review Board announced that International Financial Reporting Standards (IFRS) will apply to all New Zealand entities for periods commencing on or after 01 January 2007. Entities will also have the option for early adoption of the new standards for periods beginning on or after 01 January 2005. It is Council's intention to adopt the standards from 01 July 2006, to align with the reporting timeframe of the next Long Term Council Community Plan (LTCCP).

Since this date New Zealand equivalents to International Financial Reporting Standards (NZIFRS) have been issued. In complying with these, New Zealand entities will be in compliance with IFRS.

At the date of this report, the key differences in accounting policies that are expected to arise from adopting NZIFRS are not known and cannot be reliably estimated.

**[25] EVENTS SUBSEQUENT TO BALANCE DAY**

There are no significant post balance date events that Council is aware of.





## [12.1] COMMUNITY OUTCOME ONE: A DISTRICT ENJOYING QUALITY AFFORDABLE ESSENTIAL SERVICES

The activities contained in this section have been identified as the main contributor towards the above outcome and by achieving the financial and other performance measures of these activities Council will achieve the overall Outcome. However Council has not yet measured progress toward achieving the community outcomes or identifying the effects that the activities have had on the social, economic, environmental and cultural well-beings.

### [1] ROADING

#### [a] AIM

The roading activity goals are to: ensure safety of users; provide for convenience; contribute to our economy; and retain ownership of the road corridor

#### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved
<ul style="list-style-type: none"> <li>▪ Emergency Work               <ul style="list-style-type: none"> <li>○ Arterial and Major Collector Roads</li> <li>○ All Other Roads</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>○ No longer than 1 hour plus normal travelling time from Depot to site</li> <li>○ No longer than 2 hours plus normal travelling time from Depot to site</li> </ul>	<ul style="list-style-type: none"> <li>○ All emergency work was carried out within 1 hour plus normal travelling time.</li> <li>○ All emergency work was carried out within 2 hours plus normal travelling time.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Pothole Repairs               <ul style="list-style-type: none"> <li>○ Arterial and Major Collector Roads</li> <li>○ All Other Roads</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>○ within 3 days</li> <li>○ within 8 days</li> </ul>	<ul style="list-style-type: none"> <li>○ All pothole repairs which were service requests were fixed within 3 days.</li> <li>○ All pothole repairs which were service requests were fixed within 3 days.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Street Light Repairs               <ul style="list-style-type: none"> <li>○ Arterial and Major Collector Roads</li> <li>○ All Other Roads</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>○ Within 15 days</li> <li>○ Within 20 days</li> </ul>	<ul style="list-style-type: none"> <li>○ All street light repairs were done within the allocated time by Electronet.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Vehicle Crossings &amp; Pedestrian Ramps</li> </ul>	<ul style="list-style-type: none"> <li>▪ Within 14 days of Engineer's instruction (or within 24 hours if a safety issue)</li> </ul>	<ul style="list-style-type: none"> <li>▪ All Vehicle crossings &amp; Pedestrian Ramps were constructed within 14 days of engineer's instructions.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Drainage Channels Maintenance</li> </ul>	<ul style="list-style-type: none"> <li>▪ Within 14 days of being identified</li> </ul>	<ul style="list-style-type: none"> <li>▪ All Drainage maintenance was completed within 14 days of being identified.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Cleaning and Repair of Stormwater Structures               <ul style="list-style-type: none"> <li>○ Maintenance</li> <li>○ Blockages</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>○ Within 10 days of being identified</li> <li>○ Within 2 days of being identified</li> </ul>	<ul style="list-style-type: none"> <li>○ All Maintenance work was completed within 10 days of being identified.</li> <li>○ All blockages were cleared within 2 days of being identified.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Traffic Services Maintenance               <ul style="list-style-type: none"> <li>○ Maintenance &amp; Programmed Work</li> <li>○ Regulatory Signs</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>○ Within 14 days of being identified</li> <li>○ Within 48 hours of being identified or sooner if a safety issue</li> </ul>	<ul style="list-style-type: none"> <li>○ All Maintenance work was completed within 14 days of being identified.</li> <li>○ All necessary Regulatory signs were in place within 48 hours of being identified.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Traffic Accidents on Local Roads</li> </ul>	<ul style="list-style-type: none"> <li>▪ Allowing for growth, a continuing reducing trend in the number of injury crashes and in accident contributing behaviour.</li> </ul>	<ul style="list-style-type: none"> <li>▪ There were 18 crashes causing injury in the area during the 2004 calendar year. This was up from the previous 2 years.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Number of roading complaints</li> </ul>	<ul style="list-style-type: none"> <li>▪ Maximum 10/month</li> </ul>	<ul style="list-style-type: none"> <li>▪ There were between 5 and 8 Roding complaints each month from 1 July 2004 to 30 June 2005.</li> </ul>

▪ Controlling total costs within available budgets	▪ +/- 5%	▪ Total costs were within +/- 5% of the total budget for projects planned.
▪ Overall customer satisfaction rating	▪ 75%	▪ A satisfaction survey was not performed as at 30 June 2005 and is to be considered as part of the next LTCCP.

Secondary Performance:	Performance Measure/Target:	Performance Achieved:
▪ Notice of planned closures for work	▪ 24 hours	▪ Of the four planned Road closures for the period 1 July 2004 to 30 June 2005 two were notified 24 hours prior to closure.
▪ % of budgeted capital works completed during the year	▪ >90%	▪ 80.5% of budgeted capital works were completed to 30 June 2005. (Watson Creek Bridge Replacement was delayed to the following year).
▪ Maintenance work programmes completed on time.	▪ 90%	▪ 100% of maintenance work was completed on time including work carried forward from the previous financial year.

[c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	127,018	175,856	181,392
Operating & Maintenance Costs	2,430,058	1,902,057	1,939,613
Depreciation	2,302,138	2,334,877	2,939,137
	<b>4,859,214</b>	<b>4,412,790</b>	<b>5,060,142</b>
<b><u>Revenue:</u></b>			
User Charges	15,352	17,500	-
Other Revenue	568,378	100,000	362,083
Subsidies/Donations	3,314,308	3,813,814	2,029,133
Rates Income	1,704,845	1,739,724	1,610,143
	<b>5,602,883</b>	<b>5,671,038</b>	<b>4,001,359</b>
<b>Net Surplus/(Deficit)</b>	<b>743,669</b>	<b>1,258,248</b>	<b>(1,058,783)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
Renewal Works	1,306,313	1,445,962	1,129,860
New Capital	1,636,036	2,210,223	526,180
Funding of Reserves	28,148	-	-
	<b>2,970,497</b>	<b>3,656,185</b>	<b>1,656,040</b>
<b><u>Funded By:</u></b>			
Funding from Reserves	215,126	63,060	20,702
Depreciation Funded	2,302,138	2,334,877	2,939,137
Operating (Deficit)/Surplus	743,669	1,258,248	(1,058,783)
	<b>3,260,933</b>	<b>3,656,185</b>	<b>1,901,056</b>
	<b>290,436</b>	<b>-</b>	<b>245,016</b>

#### Variance Explanations

**Capital Expenditure** - The Logburn Road Seal Extension (\$980,000) was included in this years budget but work has not yet commenced, pending Pike River Coal Company Development. This also results in less than budgeted subsidies received from Land Transport New Zealand.

**Capital Expenditure and Maintenance Costs** - Additional work was carried out as per Council approved carryforwards (\$695,000) from the 2003/04 year, and approved by Land Transport New Zealand where applicable

Additional Costs were also incurred as a result of the March Tornado cleanup and other emergency repair work, which were fully subsidised by Land Transport New Zealand

**Revenue** - Higher than budgeted Petroleum Tax Revenue received



## [2] STORMWATER

### [a] AIM

To provide and maintain a safe, reliable, effective and sustainable stormwater system for the collection and environmentally sensitive disposal of stormwater in built-up areas.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Emergency</li> </ul>	<ul style="list-style-type: none"> <li>▪ 3 hours from occurrence</li> </ul>	<ul style="list-style-type: none"> <li>▪ There were no emergency works carried out on the Stormwater system for the year ending 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Major blockages/failures</li> </ul>	<ul style="list-style-type: none"> <li>▪ 1 day from reporting</li> </ul>	<ul style="list-style-type: none"> <li>▪ There were no major blockages/failures of the stormwater system that required more than 1 day to be repaired to 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>▪ New connections</li> <li>▪ Written complaint responses</li> </ul>	<ul style="list-style-type: none"> <li>▪ 5 days from application</li> <li>▪ 10 days from receipt</li> </ul>	<ul style="list-style-type: none"> <li>▪ No Information available.</li> <li>▪ No written complaints regarding stormwater were received to 30 June 2005</li> </ul>
<ul style="list-style-type: none"> <li>▪ Level of Deferred Maintenance</li> </ul>	<ul style="list-style-type: none"> <li>▪ Average Annual Renewal levels within 30% of Average Annual Depreciation.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Annual renewals to the 30 June 2005 were within 6% of the calculated depreciation.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Ponding incidents</li> </ul>	<ul style="list-style-type: none"> <li>▪ 10 p.a. and reducing</li> </ul>	<ul style="list-style-type: none"> <li>▪ 3 Ponding incidents were reported to 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Number of complaints</li> </ul>	<ul style="list-style-type: none"> <li>▪ 10 p.a. and reducing</li> </ul>	<ul style="list-style-type: none"> <li>▪ 14 Complaints were regarding stormwater to 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Controlling total cost</li> </ul>	<ul style="list-style-type: none"> <li>▪ 100%</li> </ul>	<ul style="list-style-type: none"> <li>▪ The total cost of worked performed was 53% over budget due to projects from the 03/04 being completed in the 04/05 totalling \$120,000. The delay in completion was due to a contractor shortage.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Overall satisfaction rating</li> </ul>	<ul style="list-style-type: none"> <li>▪ 75%</li> </ul>	<ul style="list-style-type: none"> <li>▪ A satisfaction survey was not performed as at 30 June 2005 and is to be considered as part of the next LTCCP.</li> </ul>

Secondary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Notice of planned closures for work</li> </ul>	<ul style="list-style-type: none"> <li>▪ 24 hours</li> </ul>	<ul style="list-style-type: none"> <li>▪ There were no closures for the period ended 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>▪ % of budgeted capital works completed during the year</li> </ul>	<ul style="list-style-type: none"> <li>▪ &gt;90%</li> </ul>	<ul style="list-style-type: none"> <li>▪ 100% of the budgeted capital works were completed at 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Works programmes completed on time, within budget and to required standard</li> </ul>	<ul style="list-style-type: none"> <li>▪ 100%</li> </ul>	<ul style="list-style-type: none"> <li>▪ 80% of works programmes were completed to 30 June 2005. Some works programmes were not completed due to a contractor shortage.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Surface reinstatement after works</li> </ul>	<ul style="list-style-type: none"> <li>▪ 100%</li> </ul>	<ul style="list-style-type: none"> <li>▪ Where works were carried out on the stormwater system the surface of the works was replaced correctly 100% of the time.</li> </ul>

[c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Operating Expenditure:</b>			
Support Costs	64,668	39,823	19,593
Operating & Maintenance Costs	56,935	62,440	71,958
Depreciation	190,970	251,038	186,301
	<b>312,573</b>	<b>353,301</b>	<b>277,852</b>
<b>Revenue:</b>			
Rates Income	252,357	252,238	175,597
	<b>252,357</b>	<b>252,238</b>	<b>175,597</b>
<b>Net Surplus/(Deficit)</b>	<b>(60,216)</b>	<b>(101,063)</b>	<b>(102,255)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
Renewal Works	179,786	130,750	91,012
New Capital	145,322	89,225	99,084
	<b>325,108</b>	<b>219,975</b>	<b>190,096</b>
<b>Funded By:</b>			
Funding from Reserves	134,933	70,000	91,012
Depreciation Funded	190,970	251,038	186,301
Operating (Deficit)/Surplus	(60,216)	(101,063)	(102,255)
	<b>265,687</b>	<b>219,975</b>	<b>175,058</b>
	<b>(59,421)</b>	<b>-</b>	<b>(15,038)</b>

**Variance Explanations**

**Capital Items** - Additional Work carried out from Council approved carryovers from the 2003/04 financial year (\$65,000) plus an additional \$40,000 of works was carried out for which the funds were received from the developer in the 2003/04 financial year.



### [3] SEWERAGE

#### [a] AIM

To provide, manage and maintain reliable, fully compliant and environmentally sustainable, sewage collection, treatment and disposal systems for as many of our communities as possible.

#### [b] PERFORMANCE INDICATORS

<p><b>Primary Performance:</b></p> <ul style="list-style-type: none"> <li>▪ Emergency (broken pipe, pump station outage)</li> <li>▪ Sewer blockages</li> <li>▪ New connections</li> <li>▪ Written complaints</li> <li>▪ Number of Complaints</li> <li>▪ Resource Consent Compliance effluent Quality</li> <li>▪ Overflows</li> <li>▪ Value of Deferred Maintenance</li> <li>▪ Public Satisfaction Rating</li> </ul>	<p><b>Performance Measure/Target:</b></p> <ul style="list-style-type: none"> <li>▪ 1 hour</li> <li>▪ 3 hours from occurrence</li> <li>▪ 10 days</li> <li>▪ 7 days</li> <li>▪ 20 per annum</li> <li>▪ 90%</li> <li>▪ 10 p.a. and reducing</li> <li>▪ 10% maximum and reducing</li> <li>▪ 80%</li> </ul>	<p><b>Performance Achieved:</b></p> <ul style="list-style-type: none"> <li>▪ As at 30 June 2005 there was one report collapsed Sewer pipe which was first attended to within 1 hour.</li> <li>▪ There was one complaint regarding a blocked sewerage pipe to 30 June 2005 no information is available on the time frame this was fixed in.</li> <li>▪ No information was collected to 30 June 2005 regarding the time frame for new connections to the sewerage systems these figures are expected to be available in the 2005/2006 year.</li> <li>▪ Of the 5 written complaints received one was not replied to within 7 days.</li> <li>▪ 7 complaints were received regarding sewerage for the year ended 30 June 2005.</li> <li>▪ 95% of all resource consents for effluent quality complied.</li> <li>▪ There were no reported overflows of the sewerage system for the period ending 30 June 2005.</li> <li>▪ Annual renewals to the 30 June 2005 were 39% of the calculated depreciation.</li> <li>▪ A satisfaction survey was not performed as at 30 June 2005 and is to be considered as part of the next LTCCP.</li> </ul>
<p><b>Secondary Performance:</b></p> <ul style="list-style-type: none"> <li>▪ Availability of Service</li> <li>▪ Maximum duration of breakages</li> <li>▪ % budgeted capital works completed during year on time, within budget and to required standard.</li> </ul>	<p><b>Performance Measure/Target:</b></p> <ul style="list-style-type: none"> <li>▪ 99.5%</li> <li>▪ 3 hours</li> <li>▪ 80%</li> </ul>	<p><b>Performance Achieved:</b></p> <ul style="list-style-type: none"> <li>▪ The service was available 99.5% of the time to 30 June 2005.</li> <li>▪ There were no recorded breakages in the sewerage system to the 30 June 2005.</li> <li>▪ 95% of the budgeted capital works for the year ended 30 June 2005 were completed on time and within budget.</li> </ul>

[c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	75,714	280,864	74,486
Operating & Maintenance Costs	160,733	332,335	137,262
Interest Expense	40,383	56,165	44,855
Depreciation	420,231	552,412	547,380
	<b>697,061</b>	<b>1,221,776</b>	<b>803,983</b>
<b><u>Revenue:</u></b>			
User Charges	26,028	2,000	-
Other Revenue	136,230	247,697	87,882
Subsidies/Donations	-	997,053	2,518,069
Rates Income	1,272,176	1,260,960	1,397,199
	<b>1,434,434</b>	<b>2,507,710</b>	<b>4,003,150</b>
<b>Net Surplus/(Deficit)</b>	<b>737,373</b>	<b>1,285,934</b>	<b>3,199,167</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
Renewal Works	165,847	140,500	225,793
New Capital	2,390,452	2,299,670	684,454
Debt Principal Repayment	-	18,639	255,750
Funding of Reserves	515,835	18,189	3,467,754
	<b>3,072,134</b>	<b>2,476,998</b>	<b>4,633,751</b>
<b><u>Funded By:</u></b>			
New Loans Raised	-	-	600,750
Funding from Reserves	1,199,009	638,652	111,277
Depreciation Funded	420,231	552,412	547,380
Operating (Deficit)/Surplus	737,373	1,285,934	3,199,167
	<b>2,356,613</b>	<b>2,476,998</b>	<b>4,458,574</b>
	<b>(715,521)</b>	<b>-</b>	<b>(175,178)</b>

**Variance Explanations**

**Revenue** - The Sanitary Works Subsidies from the Ministry of Health were not received in this financial year as budgeted. These are due payable post capital works and Council expects to receive the first instalments in the 2005/06 financial year. This also results in less interest received on accrued funds

**Operation & Maintenance Costs** - Less than budget, as budget included operational costs for stage one of the Greymouth Sewerage Scheme, which was not commissioned before 30 June 2005

**Funding from Reserves** - the net cost of funding the Blackball and Grey Urban sewerage developments is transferred from the accumulated reserve fund. As the above subsidies had not been received this resulted in a larger than forecast transfer

#### [4] WATER SUPPLY

##### [a] AIM

To provide a good quality, fully compliant and potable water supply to as many of our communities as possible.

##### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Emergency (broken pipes, pump station outage)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Respond with 2 hours</li> </ul>	<ul style="list-style-type: none"> <li>▪ As at 30 June 2005 Westroads received 15 calls were received regarding broken water pipes 13 of these were responded to within 2 hours.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Major leaks</li> </ul>	<ul style="list-style-type: none"> <li>▪ Respond with 2 hours</li> </ul>	<ul style="list-style-type: none"> <li>▪ As at 30 June 2005 Westroads received 54 Calls regarding leaks 50 of them were responded to within 2 hours.</li> </ul>
<ul style="list-style-type: none"> <li>▪ New connections</li> </ul>	<ul style="list-style-type: none"> <li>▪ 5 days</li> </ul>	<ul style="list-style-type: none"> <li>▪ No information was collected to 30 June 2005 regarding the time frame for new connections to the water supply these figures are expected to be available in the 2005/2006 year.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Written complaint responses</li> </ul>	<ul style="list-style-type: none"> <li>▪ 10 days</li> </ul>	<ul style="list-style-type: none"> <li>▪ 3 written complaints regarding water were recorded in the Document register to 30 June 2005, all were replied to within 10 days.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Reporting of DWS transgressions to MOH</li> </ul>	<ul style="list-style-type: none"> <li>▪ within prescribed timeframes</li> </ul>	<ul style="list-style-type: none"> <li>▪ No transgressions occurred during the year 1 July 2004 to 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Unaccounted for water                             <ul style="list-style-type: none"> <li>○ Greymouth area</li> <li>○ Runanga-Rapahoe</li> <li>○ Stillwater</li> <li>○ Dobson-Taylorville</li> <li>○ Blackball</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>○ 10%</li> <li>○ 15%</li> <li>○ 5%</li> <li>○ 15%</li> <li>○ 5%</li> </ul>	<ul style="list-style-type: none"> <li>○ 10%</li> <li>○ 15%</li> <li>○ 5%</li> <li>○ 5% (Major leak repaired)</li> <li>○ 5%</li> </ul>
<ul style="list-style-type: none"> <li>▪ Compliance with water permits</li> </ul>	<ul style="list-style-type: none"> <li>▪ 100%</li> </ul>	<ul style="list-style-type: none"> <li>▪ All water permits were complied with in the year ending 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Hydrants safety compliance</li> </ul>	<ul style="list-style-type: none"> <li>▪ 95%</li> </ul>	<ul style="list-style-type: none"> <li>▪ Hydrant safety compliance was achieved 95% of the time to 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Number of complaints</li> </ul>	<ul style="list-style-type: none"> <li>▪ 30 p.a.</li> </ul>	<ul style="list-style-type: none"> <li>▪ 52 complains were received regarding water to 30 June 2005</li> </ul>
<ul style="list-style-type: none"> <li>▪ Controlling total cost</li> </ul>	<ul style="list-style-type: none"> <li>▪ Per connection</li> </ul>	<ul style="list-style-type: none"> <li>▪ For the year ended 30 June 2005, the total cost per water connection was \$276.68.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Water quality grading                             <ul style="list-style-type: none"> <li>○ Greymouth area</li> <li>○ Runanga-Rapahoe</li> <li>○ Stillwater</li> <li>○ Dobson-Taylorville</li> <li>○ Blackball</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>○ Ab (after filtration capacity)</li> <li>○ Bc</li> <li>○ Bc</li> <li>○ Bb</li> <li>○ Bb</li> </ul>	<ul style="list-style-type: none"> <li>○ Eb</li> <li>○ Ec</li> <li>○ Ee</li> <li>○ Eb</li> <li>○ Db</li> </ul>
<ul style="list-style-type: none"> <li>▪ Reservoir capacity                             <ul style="list-style-type: none"> <li>○ Greymouth area</li> <li>○ Runanga-Rapahoe</li> <li>○ Stillwater</li> <li>○ Dobson-Taylorville</li> <li>○ Blackball</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>○ 12 hour</li> <li>○ 10 hour</li> <li>○ 24 hour</li> <li>○ 24 hour</li> <li>○ 24 hour</li> </ul>	<ul style="list-style-type: none"> <li>○ 12 hour</li> <li>○ 24 hour</li> <li>○ 24 hour</li> <li>○ 24 hour</li> <li>○ 24 hour</li> </ul>
<ul style="list-style-type: none"> <li>▪ Overall satisfaction rating</li> </ul>	<ul style="list-style-type: none"> <li>▪ 75%</li> </ul>	<ul style="list-style-type: none"> <li>▪ A satisfaction survey was not performed as at 30 June 2005 and is to be considered as part of the next LTCCP.</li> </ul>

Secondary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Availability of Service</li> </ul>	<ul style="list-style-type: none"> <li>▪ 99.5%</li> </ul>	<ul style="list-style-type: none"> <li>▪ The Water supply was available 99.5% of the time during the year ended 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Notice of planned shutdowns</li> </ul>	<ul style="list-style-type: none"> <li>▪ 24 hours</li> </ul>	<ul style="list-style-type: none"> <li>▪ There were no planned water shutdowns for the period 1 July 2004 to 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Maximum duration of disruption</li> </ul>	<ul style="list-style-type: none"> <li>▪ 8 hours (4 hours for 95%)</li> </ul>	<ul style="list-style-type: none"> <li>▪ During the period 1 July 2004 to 30 June 2005 there were 125 unplanned shutdowns of these none lasted longer than 3 ½ hours.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Available pressure at connection</li> </ul>	<ul style="list-style-type: none"> <li>▪ 300 kPai</li> </ul>	<ul style="list-style-type: none"> <li>▪ 300kPai</li> </ul>
<ul style="list-style-type: none"> <li>▪ % of budgeted capital works completed during year</li> </ul>	<ul style="list-style-type: none"> <li>▪ 80%</li> </ul>	<ul style="list-style-type: none"> <li>▪ 89.6% of budgeted capital works were completed during the year ended 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Works programmes completed on time, within budget and to required standard</li> </ul>	<ul style="list-style-type: none"> <li>▪ 100%</li> </ul>	<ul style="list-style-type: none"> <li>▪ 94% all water works programmed for the 2004/2005 were completed on time within budget and to the required standard.</li> </ul>

[c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Operating Expenditure:</b>			
Support Costs	124,242	95,292	130,528
Operating & Maintenance Costs	538,769	561,897	580,807
Interest Expense	213,374	213,758	206,759
Depreciation	356,401	312,537	370,207
	<b>1,232,786</b>	<b>1,183,484</b>	<b>1,288,301</b>
<b>Revenue:</b>			
User Charges	238,490	201,000	244,851
Other Revenue	-	-	15,475
Subsidies/Donations	2,247	2,000	-
Rates Income	868,695	866,277	928,808
	<b>1,109,432</b>	<b>1,069,277</b>	<b>1,189,134</b>
<b>Net Surplus/(Deficit)</b>	<b>(123,354)</b>	<b>(114,207)</b>	<b>(99,167)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
Renewal Works	158,720	166,600	244,477
New Capital	257,636	298,000	359,176
Debt Principal Repayment	-	4,730	3,143,148
Funding of Reserves	28,885	26,000	-
	<b>445,241</b>	<b>495,330</b>	<b>3,746,801</b>
<b>Funded By:</b>			
New Loans Raised	-	162,000	3,148,683
Funding from Reserves	60,000	135,000	112,832
Depreciation Funded	356,401	312,537	370,207
Operating (Deficit)/Surplus	(123,354)	(114,207)	(99,167)
	<b>293,047</b>	<b>495,330</b>	<b>3,532,555</b>
	<b>(152,194)</b>	<b>-</b>	<b>(214,246)</b>

#### Variance Explanations

**New Loans Raised** - A new borrowing facility was not ready for draw down by 30 June 2005 due to legal delays in preparing the security documentation. This facility was in place early in the 2005/06 financial year and this amount drawn down.

**User Charges** - Higher than budgeted for metered water sales

**Capital Items** - The Greymouth Pressure Reduction (\$80,000) was not completed due to other commitments. It is scheduled for 2005/06



## [5] REFUSE

### [a] AIM

To provide for a safe, reliable, sustainable collection and disposal of solid waste within the district.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Number of Complaints received</li> <li>▪ Bags not collected</li> <li>▪ Compliance with discharge permit conditions (McLeans)</li> <li>▪ Compliance with discharge permit conditions at closed landfills</li> </ul>	<ul style="list-style-type: none"> <li>▪ 50 p.a. and reducing</li> <li>▪ 30 cases per annum and reducing</li> <li>▪ 100%</li> <li>▪ 80%</li> </ul>	<ul style="list-style-type: none"> <li>▪ 19 complaints were received regarding refuse to 30 June 2005.</li> <li>▪ 21 reports of rubbish bags not being collected were reported to 30 June 2005.</li> <li>▪ The discharge permits conditions for McLeans pit were complied with in the year ending 30 June 2005.</li> <li>▪ 80% of the time in the year ending 30 June 2005 the discharging permit for closed landfills was complied with.</li> </ul>

Secondary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ % of budgeted capital works completed during year</li> <li>▪ Works programmes completed on time, within budget and to required standard</li> <li>▪ McLeans landfill open consented hours</li> </ul>	<ul style="list-style-type: none"> <li>▪ 90%+</li> <li>▪ 100%</li> <li>▪ 100%</li> </ul>	<ul style="list-style-type: none"> <li>▪ 50% of budgeted capital works were completed during the year ended 30 June 2005. Weather delayed the construction of McLeans Cell 2 construction.</li> <li>▪ All works programmes, excluding McLeans cell 2 construction, were completed on time, within budget and to the required standard.</li> <li>▪ McLeans landfill was open for all consented hours to 30 June 2005.</li> </ul>

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	45,096	148,389	44,614
Operating & Maintenance Costs	980,430	623,721	609,471
Interest Expense	43,488	137,014	48,526
Depreciation	127,175	219,402	35,991
	<b>1,196,189</b>	<b>1,128,526</b>	<b>738,602</b>
<b><u>Revenue:</u></b>			
User Charges	144,989	202,000	107,426
Rates Income	764,469	761,635	661,923
	<b>909,458</b>	<b>963,635</b>	<b>769,349</b>
<b>Net Surplus/(Deficit)</b>	<b>(286,731)</b>	<b>(164,891)</b>	<b>30,747</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
Renew al Works	2,530	5,500	-
New Capital	424,119	1,383,500	84,822
Debt Principal Repayment	1,333	124,329	650,000
Funding of Reserves	151,723	51,000	-
	<b>579,705</b>	<b>1,564,329</b>	<b>734,822</b>
<b>Funded By:</b>			
New Loans Raised	-	1,404,000	642,567
Funding from Reserves	45,268	105,818	45,624
Depreciation Funded	127,175	219,402	35,991
Operating (Deficit)/Surplus	(286,731)	(164,891)	30,747
	<b>(114,288)</b>	<b>1,564,329</b>	<b>754,929</b>
	<b>(693,993)</b>	<b>-</b>	<b>20,107</b>

#### Variance Explanations

**Capital Items** - Completion of the new landfill cell was delayed due to lack of Contractor Progress. Work will be completed in the 2005/06 financial year.

**New Loans Raised** - A new borrowing facility was not ready for draw down by 30 June 2005 due to legal delays in preparing the security documentation. This facility was in place early in the 2005/06 financial year. Due to the delay in the above capital works the full amount was not required. This also resulted in a saving on interest expenditure

**Operating and Maintenance Costs** - The contract renewal for operation of the landfill was higher than forecast. Increased costs were offset by savings in other operational areas.

**User Charges** - When budgets were prepared it was anticipated to receive additional income from the district landfill operating as a regional facility. The outcome of this not eventuated is that the current facility will have a longer operational life, and therefore a reduced depreciation expense.



## [12.2] COMMUNITY OUTCOME TWO: A THRIVING LOCAL ECONOMY CREATING OPPORTUNITY

The activities contained in this section have been identified as the main contributor towards the above outcome and by achieving the financial and other performance measures of these activities Council will achieve the overall Outcome. However Council has not yet measured progress toward achieving the community outcomes or identifying the effects that the activities have had on the social, economic, environmental and cultural well-beings.

### [1] ECONOMIC DEVELOPMENT

#### [a] AIM

To, through a combination of constructive legislation, bylaws and strong leadership, facilitate economic development on a local and Regional basis.

#### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Direct Council involvement in meetings of Development bodies.</li> <li>▪ Feedback by Portfolio Councillors to Council</li> <li>▪ Official report on activities of locally funded bodies.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Portfolio Councillors will attend at least two meetings per year, one of which has to be the AGM.</li> <li>▪ At least once a year.</li> <li>▪ At least once a year.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Kevin Brown (mayor until Oct 04) attended the trust Annual Public meeting. The portfolio councillor Tony Kokshoorn attended a total of 9 meetings to 30 June 2005.</li> <li>▪ As at 30 June 2005 the portfolio councillor has not reported to Council.</li> <li>▪ As at 30 June 2005 Council had received the West Coast Development trust Annual report for the year ending 31 March 2004.</li> </ul>

Secondary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Growing our economic performance.</li> </ul>	<ul style="list-style-type: none"> <li>▪ 2% p.a. minimum</li> </ul>	<ul style="list-style-type: none"> <li>▪ No current accurate measure. Council contributed in this financial year to an economic indicators project with the other West Coast local authorities to identify measures that can be reliably used for performance measure in the future.</li> </ul>

#### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Operating Expenditure:</b>			
Employee Costs	-	-	96,093
Support Costs	34,439	33,862	19,379
Operating & Maintenance Costs	282,110	193,500	384,475
	<b>316,549</b>	<b>227,362</b>	<b>499,947</b>
<b>Revenue:</b>			
User Charges	250	-	48,031
Other Revenue	-	-	7,070
Subsidies/Donations	112,202	-	50,000
Internal Recoveries	-	-	-
Rates Income	232,246	232,362	338,671
	<b>344,698</b>	<b>232,362</b>	<b>443,772</b>
<b>Net Surplus/(Deficit)</b>	<b>28,149</b>	<b>5,000</b>	<b>(56,175)</b>



	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
New Capital	-	5,000	-
	-	<b>5,000</b>	-
<b>Funded By:</b>			
Funding from Reserves	-	-	29,585
Operating (Deficit)/Surplus	28,149	5,000	(56,175)
	<b>28,149</b>	<b>5,000</b>	<b>(26,590)</b>
	<b>28,149</b>	-	<b>(26,590)</b>

#### Variance Explanations

**Operating & Maintenance Costs/Subsidies Donations** - The Operating expenditure and recoveries for Recruit West Coast, for which Council was the funding agency, were not included in the budget estimates. All expenses were recovered by way of fees to employers, external grants, and from proceeds of the sale of Recruit West Coast.



## [2] AIRPORT

### [a] AIM

To provide a safe facility in full compliance with aviation and other safety requirements within the physical limitations of the airport.

### [b] PERFORMANCE INDICATORS

<b>Primary Performance:</b> <ul style="list-style-type: none"> <li>▪ Number of Complaints received</li> </ul>	<b>Performance Measure/Target:</b> <ul style="list-style-type: none"> <li>▪ 5 p.a. and reducing</li> </ul>	<b>Performance Achieved:</b> <ul style="list-style-type: none"> <li>▪ 2 Complaints were received by telephone regarding the Airport to 30 June 2005.</li> </ul>
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<b>Secondary Performance:</b> <ul style="list-style-type: none"> <li>▪ % of budgeted capital works completed during year</li> <li>▪ Works programmes completed on time, within budget and to required standard</li> </ul>	<b>Performance Measure/Target:</b> <ul style="list-style-type: none"> <li>▪ 100%</li> <li>▪ 90% and growing.</li> </ul>	<b>Performance Achieved:</b> <ul style="list-style-type: none"> <li>▪ There were no capital works required at the airport for the year ending 30 June 2005.</li> <li>▪ 95% all Airport works programmed for the 2004/2005 were completed on time within budget and to the required standard.</li> </ul>
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# Grey District Council

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	20,620	22,050	2,044
Operating & Maintenance Costs	37,657	39,600	31,440
Depreciation	40,559	98,626	-
	<b>98,836</b>	<b>160,276</b>	<b>33,484</b>
<b><u>Revenue:</u></b>			
User Charges	17,616	26,500	13,878
Rates Income	31,597	31,457	14,729
	<b>49,213</b>	<b>57,957</b>	<b>28,607</b>
<b>Net Surplus/(Deficit)</b>	<b>(49,623)</b>	<b>(102,319)</b>	<b>(4,877)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
Renewal Works	-	3,000	-
Funding of Reserves	5,731	6,307	5,000
	<b>5,731</b>	<b>9,307</b>	<b>5,000</b>
<b><u>Funded By:</u></b>			
Funding from Reserves	-	13,000	9,016
Depreciation Funded	40,559	98,626	-
Operating (Deficit)/Surplus	(49,623)	(102,319)	(4,877)
	<b>(9,064)</b>	<b>9,307</b>	<b>4,139</b>
	<b>(14,795)</b>	<b>-</b>	<b>(861)</b>

#### Variance Explanations

**User Charges** - Actual revenue received was below budgeted predictions. As budgeted an airport management and development review was carried out during 2004/05 to address some of these concerns.

**Depreciation** - lower than forecast due to more accurate data available for calculation, post a revaluation of airport assets as at 30 June 2004



### [3] COUNCIL'S PROPERTY PORTFOLIO

#### [a] AIM

To manage council's property portfolio to deliver a fair income.

#### [b] PERFORMANCE INDICATORS

<b>Primary Performance:</b> <ul style="list-style-type: none"> <li>▪ Number of Complaints about the condition of individual properties</li> <li>▪ Number of complaints from users in terms of non endowment land lease agreements</li> </ul>	<b>Performance Measure/Target:</b> <ul style="list-style-type: none"> <li>▪ 10 p.a. and reducing</li> <li>▪ 10 per year and reducing.</li> </ul>	<b>Performance Achieved:</b> <ul style="list-style-type: none"> <li>▪ No formal complaints were received regarding council properties. 1 Verbal complaint was received regarding a leased property which was quickly rectified.</li> <li>▪ There were no new complaints regarding non endowment land lease agreements there are currently four on going from previous years.</li> </ul>
<b>Secondary Performance:</b> <ul style="list-style-type: none"> <li>▪ % of budgeted capital works completed during year</li> <li>▪ Works programmes completed on time, within budget and to required standard</li> </ul>	<b>Performance Measure/Target:</b> <ul style="list-style-type: none"> <li>▪ 100%</li> <li>▪ 90% and growing.</li> </ul>	<b>Performance Achieved:</b> <ul style="list-style-type: none"> <li>▪ Apart from purchase of property, there were no capital works required on Council's properties for the year ending 30 June 2005.</li> <li>▪ 80% - minor renewal work not required to be carried forward to future years. Extra operating expenditure recovered through extra operating revenue. All completed work was to the required standard.</li> </ul>

#### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	51,936	58,324	99,187
Operating & Maintenance Costs	259,181	153,843	215,048
Interest Expense	2,009	11,250	3,081
Depreciation	49,076	111,341	137,267
	<b>362,202</b>	<b>334,758</b>	<b>454,583</b>
<b><u>Revenue:</u></b>			
User Charges	164,014	109,000	132,953
Other Revenue	240,011	32,000	109,997
Subsidies/Donations	553	3,650	-
Internal Recoveries	123,843	123,843	54,025
Rates Income	-	(4,476)	-
	<b>528,421</b>	<b>264,017</b>	<b>296,975</b>
<b>Net Surplus/(Deficit)</b>	<b>166,219</b>	<b>(70,741)</b>	<b>(157,608)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
Renew al Works	-	23,000	-
New Capital	78,508	-	201,906
Debt Principal Repayment	12,276	2,000	-
Funding of Reserves	249,132	30,000	226,088
	<b>339,916</b>	<b>55,000</b>	<b>427,994</b>
<b>Funded By:</b>			
Funding from Reserves	148,865	14,400	313,357
Depreciation Funded	49,076	111,341	137,267
Operating (Deficit)/Surplus	166,219	(70,741)	(157,608)
	<b>364,160</b>	<b>55,000</b>	<b>293,016</b>
	<b>24,244</b>	<b>-</b>	<b>(134,978)</b>

#### Variance Explanations

**Operating & Maintenance** - Costs include those associated with freeholding of Council's land, which was at much higher levels than anticipated in budgeting (\$17,000). These costs are funded from the 'Land Sale' reserve, and proceeds of any sales are transferred to the reserve.

Other additional expenditure was incurred on land, which Council leases to third parties on a full cost recovery basis. At the time of budgeting Council was not the owner of this land

**Revenue** - Higher than budget as includes profit on sale/freeholding of land which was not included in budgets

**Debt Principal Repayment** - A small loan was fully repaid, with the funds sourced from third party revenue

ouncil

#### [4] FORESTRY

##### [a] AIM

To sell the exotic forests at the highest available price as soon as viable in order to pay off the outstanding Forest Encouragement loan. This may include the alienation of the associated land holdings as soon as possible thereafter.

While it would appear that the Kaiata land is not optimum land for forestry, Sewell Peak Block is considered by industry advisors to be good land for forestry planting. Sufficient land is available in the Sewell Peak Block area for Council to realise a return if replanted.

##### [b] PERFORMANCE INDICATORS

<b>Primary Performance:</b> <ul style="list-style-type: none"> <li>▪ To repay the Afforestation loan to its full or negotiated value</li> <li>▪ Develop a Forestry Management Plan for Council's indigenous forests by:</li> </ul>	<b>Performance Measure/Target:</b> <ul style="list-style-type: none"> <li>▪ by 1 July 2006</li> <li>▪ by 31 October 2006</li> </ul>	<b>Performance Achieved:</b> <ul style="list-style-type: none"> <li>▪ process currently in progress.</li> <li>▪ process currently in progress.</li> </ul>
<b>Secondary Performance:</b> <ul style="list-style-type: none"> <li>▪ % of budgeted capital works completed during year</li> <li>▪ Works programmes completed on time, within budget and to required standard.</li> </ul>	<b>Performance Measure/Target:</b> <ul style="list-style-type: none"> <li>▪ 90%</li> <li>▪ 100%</li> </ul>	<b>Performance Achieved:</b> <ul style="list-style-type: none"> <li>▪ There were no capital works the year ending 30 June 2005.</li> <li>▪ 50% of all works programmes were completed on time within budget and to the required standard to the 30 June 2005.</li> </ul>

##### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	8,060	10,254	-
Operating & Maintenance Costs	626	1,179	-
Interest Expense	18,180	10,000	16,991
Depreciation	-	-	-
	<b>26,866</b>	<b>21,433</b>	<b>16,991</b>
<b><u>Revenue:</u></b>			
User Charges	1,200	280,473	-
Rates Income	1,536	1,529	-
	<b>2,736</b>	<b>282,002</b>	<b>-</b>
<b>Net Surplus/(Deficit)</b>	<b>(24,130)</b>	<b>260,569</b>	<b>(16,991)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
Debt Principal Repayment	-	260,569	-
	<b>-</b>	<b>260,569</b>	<b>-</b>
<b><u>Funded By:</u></b>			
Operating (Deficit)/Surplus	(24,130)	260,569	(16,991)
	<b>(24,130)</b>	<b>260,569</b>	<b>(16,991)</b>
	<b>(24,130)</b>	<b>-</b>	<b>(16,991)</b>

**Variance Explanations**

**Revenue** - Sale of forestry blocks has not yet proceeded. Interest is compounded to debt until sale of forestry blocks.



## [5] DEVELOPMENT PARK

### [a] AIM

To facilitate job and opportunity creation through making available industrial/service industry land at attractive conditions.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Sale/lease of properties to new investors</li> <li>▪ New jobs created</li> <li>▪ Net jobs gain (difference between new jobs created and jobs lost)</li> </ul>	<ul style="list-style-type: none"> <li>▪ 3 per year</li> <li>▪ 10 p.a.</li> <li>▪ 4 per annum.</li> </ul>	<ul style="list-style-type: none"> <li>▪ 3 properties were sold in the 2004/2005 financial year.</li> <li>▪ No new jobs have currently been created.</li> <li>▪ There have been no job gains as a result of the development park to 30 June 2005.</li> </ul>

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	18,134	17,838	-
Operating & Maintenance Costs	13,302	25,000	-
	<b>31,436</b>	<b>42,838</b>	-
<b><u>Revenue:</u></b>			
User Charges	-	50,000	-
Other Revenue	154,910	-	-
Rates Income	17,917	17,838	-
	<b>172,827</b>	<b>67,838</b>	-
<b>Net Surplus/(Deficit)</b>	<b>141,391</b>	<b>25,000</b>	-

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
New Capital	-	-	19,046
Debt Principal Repayment	-	-	-
Funding of Reserves	239,365	50,000	-
	<b>239,365</b>	<b>50,000</b>	<b>19,046</b>
<b><u>Funded By:</u></b>			
Funding from Reserves	15,002	25,000	19,046
Operating (Deficit)/Surplus	141,391	25,000	-
	<b>156,393</b>	<b>50,000</b>	<b>19,046</b>
	<b>(82,972)</b>	-	-

#### Variance Explanations

Revenue - This is from the profit on sale of some of the lots of 'Development Park 1'. Proceeds are transferred to Reserve Funds.



## [6] PARKING

### [a] AIM

To provide parking in the Greymouth central business district, Moana and elsewhere on a pro-active basis so as not to be a deterrent for development and, at the same time, to provide for safety and convenience for users.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>Addressing parking shortfalls per the Parking Management Plan.</li> </ul>	<ul style="list-style-type: none"> <li>10% per annum</li> </ul>	<ul style="list-style-type: none"> <li>As at 30 June 2005 Council is negotiating with other parties to open Petrie Ave for use as a parking facility. Part of the old Supervalue carpark area has also been purchased to increase the parking facilities in the CBD by around 3%.</li> </ul>
<ul style="list-style-type: none"> <li>Complaints re parking facilities</li> </ul>	<ul style="list-style-type: none"> <li>10 p.a. and reducing</li> </ul>	<ul style="list-style-type: none"> <li>There were 8 complaints regarding parking facilities to 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>Coverage of all areas in CBD by Parking Warden per week</li> </ul>	<ul style="list-style-type: none"> <li>85% subject that areas not covered will be priority for the next week.</li> </ul>	<ul style="list-style-type: none"> <li>A Strategy is currently being implemented to measure compliance with this performance measure.</li> </ul>

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Operating Expenditure:</b>			
Employee Costs	18,927	18,052	21,402
Support Costs	37,963	37,232	8,138
Operating & Maintenance Costs	17,119	10,500	11,681
Depreciation	6,251	14,698	6,251
	<b>80,260</b>	<b>80,482</b>	<b>47,472</b>
<b>Revenue:</b>			
User Charges	38,654	32,950	35,407
Subsidies/Donations	-	2,000	-
Rates Income	50,829	50,834	11,399
	<b>89,483</b>	<b>85,784</b>	<b>46,806</b>
<b>Net Surplus/(Deficit)</b>	<b>9,223</b>	<b>5,302</b>	<b>(666)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
Funding of Reserves	18,639	20,000	-
	<b>18,639</b>	<b>20,000</b>	<b>-</b>
<b>Funded By:</b>			
Depreciation Funded	6,251	14,698	6,251
Operating (Deficit)/Surplus	9,223	5,302	(666)
	<b>15,474</b>	<b>20,000</b>	<b>5,585</b>
	<b>(3,165)</b>	<b>-</b>	<b>5,585</b>

#### Variance Explanations

**Operating Costs** - More than budget due to significant increases in land leases. Mostly offset by an increase in revenue.

## [7] PORT OF GREYMOUTH

### [a] AIM

#### Navigation Safety

- ✧ To provide for the safety of navigation within the Greymouth Harbour District.

#### Port Facilities

- ✧ To operate, maintain, and where viable, enhance port and harbour facilities within the Greymouth Harbour District and services for, the safe, secure, effective, and efficient movement of cargo by sea transport and the servicing of the fishing industry and recreational vessels, in a manner that enhances the environment or avoids, remedies, or mitigates adverse effects on the environment.
- ✧ To promote development of the district and regional economies through provision of viable transport options for West Coast industry.
- ✧ In the longer term provide a financial return on the port assets owned by the Grey District community.

#### Community Services

- ✧ To plan, maintain and operate the port as a designated "lifeline utility" in Schedule 1 of the Civil Defence Emergency Management Act 2002, provide harbour works which also contribute to control of sea and river erosion and floods and provide for community use of marine recreational and heritage aspects of the port.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Navigation safety advisory and control services available 24 hours per day / 365 days per year</li> </ul>	<ul style="list-style-type: none"> <li>▪ Harbourmaster appointed by 30 November 2004.</li> </ul>	<ul style="list-style-type: none"> <li>▪ As at 30 June 2005 a Harbourmaster had not been appointed, and has been deferred until such time as shipping movements and cargo revenue increase.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Hydrographical surveys undertaken as per performance measure subject to weather, sea, and river conditions and vessel availability</li> </ul>	<ul style="list-style-type: none"> <li>▪ Failure of beacons and warning lights notified to users via Greymouth Maritime Radio within 1 hour of notification of failure to Port Management and fixed within 24 hours subject to parts availability.</li> <li>▪ Entrance soundings before each deep draft vessel, after each storm event which could change depths, and at least once per month.</li> </ul>	<ul style="list-style-type: none"> <li>▪ As at 30 June 2005 all failures had been notified within 1 hour and were all fixed within 24 hours.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Cargo shipping services available</li> </ul>	<ul style="list-style-type: none"> <li>▪ River channel and berth soundings at least once per 6 months.</li> <li>▪ Lagoon soundings at least once per year.</li> <li>▪ Soundings distributed to users within 3 hours of survey vessel return.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Soundings have been carried out at all appropriate times.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Slipway availability</li> </ul>	<ul style="list-style-type: none"> <li>▪ 24 hours / day, 365 days per year, subject to weather, sea, and river conditions.</li> <li>▪ In normal working hours to suitable vessels, as booked, subject to delays caused by other vessels, and user not in debt for slipway services.</li> </ul>	<ul style="list-style-type: none"> <li>▪ As at 30 June 2005 2 River soundings have been carried out.</li> <li>▪ One Lagoon sounding had been completed as at 30 June 2005.</li> <li>▪ All soundings done were distributed to users within 3 hours of completion.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Number of associated client complaints</li> </ul>	<ul style="list-style-type: none"> <li>▪ 5 p.a. and reducing</li> </ul>	<ul style="list-style-type: none"> <li>▪ As at 30 June 2005 Cargo and Shipping services had been available 24 hours a day 365 days conditions permitting.</li> <li>▪ The slipway has been available during normal working hours. Subject to the conditions targeted.</li> <li>▪ No complaints were recorded regarding the port facilities to 30 June 2005.</li> </ul>

Secondary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>% of budgeted capital works completed during year</li> <li>Works programmes completed on time, within budget and to required standard</li> </ul>	<ul style="list-style-type: none"> <li>95%</li> <li>100%</li> </ul>	<ul style="list-style-type: none"> <li>58.9% of budgeted capital works were completed during the year ended 30 June 2005.</li> <li>59% Of all works programmes were completed within budget, on time and to the required standard to the 30 June 2005.</li> </ul>

[c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Operating Expenditure:</b>			
Employee Costs	302,255	311,394	232,439
Support Costs	61,291	62,677	24,601
Operating & Maintenance Costs	432,709	1,054,733	1,569,670
Interest Expense	40,331	138,106	40,032
Depreciation	239,850	187,774	121,388
	<b>1,076,436</b>	<b>1,754,684</b>	<b>1,988,130</b>
<b>Revenue:</b>			
User Charges	392,622	1,610,227	547,077
Other Revenue	177,903	-	88,287
Subsidies/Donations	8,482	-	-
Internal Recoveries	-	42,820	-
Rates Income	-	-	-
	<b>579,007</b>	<b>1,653,047</b>	<b>635,364</b>
<b>Net Surplus/(Deficit)</b>	<b>(497,429)</b>	<b>(101,637)</b>	<b>(1,352,766)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
Renewal Works	144,416	125,000	-
New Capital	422,495	837,000	106,468
Debt Principal Repayment	-	45,486	650,000
Funding of Reserves	284,130	15,617	170,952
	<b>851,041</b>	<b>1,023,103</b>	<b>927,420</b>
<b>Funded By:</b>			
New Loans Raised	-	500,000	608,000
Funding from Reserves	256,677	436,966	389,079
Depreciation Funded	38,148	187,774	43,125
Operating (Deficit)/Surplus	(497,429)	(101,637)	(1,352,766)
	<b>(202,604)</b>	<b>1,023,103</b>	<b>(312,562)</b>
	<b>(1,053,645)</b>	<b>-</b>	<b>(1,239,982)</b>

## Variance Explanations

The forecast tonnages of cargo to be exported for the 2004/05 year were never attained. This forecast tonnages was included in the budget, so in the event of the business being available the necessary operations and capital renewal works could be carried out. Whilst expenditures were reduced where possible, the result is still a significant loss for port operations. The deficit has currently been financed by:

- Funds from the 'Endowment Land Sale Reserve';
- An internal loan from Council; and
- Not fully funding depreciation/deferring maintenance works

The loan will be repaid (principal + interest) from future land sales and/or port trading surpluses. External loans have not been uplifted at this stage until there is more surety over the future of port operations.



## [12.3] COMMUNITY OUTCOME THREE: ACCESS TO QUALITY MEDICAL SERVICES

The activity contained in this section has been identified as contributing towards the above outcome and by achieving the financial and other performance measures of this activity Council will achieve the overall Outcome. However Council has not yet measured progress toward achieving the community outcomes or identifying the effects that the activities have had on the social, economic, environmental and cultural well-beings.

### [1] COOPERATION WITH DHB & MOH

#### [a] AIM

To establish functional co-operative arrangements with appropriate service providers to achieve this outcome.

#### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Putting draft agreements to the relevant parties for negotiation.</li> <li>▪ Securing agreement with service providers or alternatively reporting failure to do so to public</li> <li>▪ Incorporating agreed performance measures in LTCCP and reporting against them</li> </ul>	<ul style="list-style-type: none"> <li>▪ 31 May 2004</li> <li>▪ 2004/5 Annual Report (August 2005)</li> <li>▪ 2006/7 LTCCP and subsequent Annual Reports</li> </ul>	<ul style="list-style-type: none"> <li>▪ Progressing with 2006 LTCCP.</li> <li>▪ Progressing with 2006 LTCCP.</li> <li>▪ To be undertaken with 2006 LTCCP.</li> </ul>

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#### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	15,321	15,490	-
Operating & Maintenance Costs	-	500	-
	<b>15,321</b>	<b>15,990</b>	-
<b><u>Revenue:</u></b>			
Rates Income	16,061	15,990	-
	<b>16,061</b>	<b>15,990</b>	-
<b>Net Surplus/(Deficit)</b>	<b>740</b>	<b>-</b>	<b>-</b>

## [12.4] COMMUNITY OUTCOME FOUR: AN ATTRACTIVE DISTRICT WHERE RESIDENTS WANT TO BE

The activities contained in this section have been identified as the main contributor towards the above outcome and by achieving the financial and other performance measures of these activities Council will achieve the overall Outcome. However Council has not yet measured progress toward achieving the community outcomes or identifying the effects that the activities have had on the social, economic, environmental and cultural well-beings.

### [1] DISTRICT PLANNING

#### [a] AIM

To, through the positive application of an enabling District Plan and associated processes, facilitate harmonious development within the district with special emphasis on the management of natural and physical resources sustainability, access to resources for the social, cultural, economic and environmental wellbeing of the community and protection of individual and property rights.

#### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>Number of Resource Consents processed within the allowable time.</li> <li>Complaints re process</li> <li>Number of consents dealt with through draft conditions rather than the formal process, where this is acceptable to the applicant.</li> </ul>	<ul style="list-style-type: none"> <li>90% per annum and growing</li> <li>30 p.a. and reducing</li> <li>50%</li> </ul>	<ul style="list-style-type: none"> <li>50% of all Resource Consents issued to 30 June 2005 were issued within the statutory time limit.</li> <li>Not currently directly measured, but 1 issue known of regarding a rural subdivision with the issue ongoing.</li> <li>Not currently directly measured to be considered as part of the next LTCCP.</li> </ul>

#### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	241,898	221,138	148,747
Operating & Maintenance Costs	135,576	243,115	244,479
	<b>377,474</b>	<b>464,253</b>	<b>393,226</b>
<b><u>Revenue:</u></b>			
User Charges	93,035	48,750	121,659
Other Revenue	152,719	-	75,127
Rates Income	369,478	369,957	295,718
	<b>615,232</b>	<b>418,707</b>	<b>492,504</b>
<b>Net Surplus/(Deficit)</b>	<b>237,758</b>	<b>(45,546)</b>	<b>99,278</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
New Capital	-	45,000	-
Funding of Reserves	175,523	10,454	114,925
	<b>175,523</b>	<b>55,454</b>	<b>114,925</b>
<b>Funded By:</b>			
Funding from Reserves	9,962	101,000	6,458
Operating (Deficit)/Surplus	237,758	(45,546)	99,278
	<b>247,720</b>	<b>55,454</b>	<b>105,736</b>
	<b>72,197</b>	<b>-</b>	<b>(9,189)</b>

#### Variance Explanations

##### Operating Expenditure - Significant Projects not completed:

- CBD Options Study (\$20,000) - Report was at draft stage and completed early in 2005/06 Financial Year
- SNA Project (\$10,000) - work ongoing in 2005/06 Financial Year
- South Beach/Paroa Development Plan (\$15,000) - Plan was in draft, completed early in 2005/06 Year
- District Plan Changes (\$23,000) - funds transferred to planning reserve.

**Revenue** - Actual includes \$152,719 of subdivision reserve contributions, not included in budgets.



## [2] CIVIC CENTRE

### [a] AIM

To develop and maintain the Greymouth Indoor Sport Centre to optimally provide for the needs of users whilst, at the same time, striving to close the present gap between expenditure and income.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Number hours per year occupied.</li> <li>▪ Number of Regional events staged</li> <li>▪ Number of National events staged</li> <li>▪ Number of International events staged</li> <li>▪ Number of Complaints re the building facility and equipment</li> <li>▪ Satisfaction Survey</li> </ul>	<ul style="list-style-type: none"> <li>▪ 25% p.a. and increasing by 5% p.a.</li> <li>▪ 3 pa</li> <li>▪ 1 pa</li> <li>▪ 1 every three years</li> <li>▪ 10 per year</li> <li>▪ 80% pa</li> </ul>	<ul style="list-style-type: none"> <li>▪ The civic centre has been used for a total of 1629.33 hours or a total of 26% of the time to 30<sup>th</sup> June 2005</li> <li>▪ 3 Regional events have been held to 30 June 2005.</li> <li>▪ 6 National events have been held to 30 June 2005.</li> <li>▪ No international events have been held to 30 June 2005.</li> <li>▪ 0 Complaints have been registered regarding the civic centre to 30 June 2005</li> <li>▪ As at 30 June 2005 a satisfaction survey has not been completed, but is being considered as part of the 2006 LTCCP</li> </ul>

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### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Employee Costs	15,397	13,900	14,209
Support Costs	22,446	22,890	7,116
Operating & Maintenance Costs	36,602	35,145	25,259
Depreciation	22,275	28,737	22,995
	<b>96,720</b>	<b>100,672</b>	<b>69,579</b>
<b><u>Revenue:</u></b>			
User Charges	20,702	18,000	15,429
Rates Income	55,681	55,435	3,117
	<b>76,383</b>	<b>73,435</b>	<b>18,546</b>
<b>Net Surplus/(Deficit)</b>	<b>(20,337)</b>	<b>(27,237)</b>	<b>(51,033)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
Renewal Works	-	4,000	-
	-	<b>4,000</b>	-
<b><u>Funded By:</u></b>			
Funding from Reserves	1,800	2,500	27,856
Depreciation Funded	22,275	28,737	22,995
Operating (Deficit)/Surplus	(20,337)	(27,237)	(51,033)
	<b>3,738</b>	<b>4,000</b>	<b>(182)</b>
	<b>3,738</b>	<b>-</b>	<b>(182)</b>



### [3] LIBRARIES

#### [a] AIM

To provide for both the leisure reading requirements as well as specialist study requirements of readers.

#### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Number books issued per year</li> <li>▪ Number of registered members</li> <li>▪ Number of Complaints re the facility</li> </ul>	<ul style="list-style-type: none"> <li>▪ 120,000 and increasing by 2% p.a.</li> <li>▪ 8,314 and increasing by 2% p.a.</li> <li>▪ 5 p.a. and decreasing</li> </ul>	<ul style="list-style-type: none"> <li>▪ To 20 June 2005 141,418 books have been issued.</li> <li>▪ As at 20 June 2005 the library had 7,674 registered members.</li> <li>▪ As at 30 June 2005 there have been no complaints regarding the library facility.</li> </ul>

#### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Employee Costs	197,939	198,680	193,962
Support Costs	58,989	62,552	43,720
Operating & Maintenance Costs	66,650	50,981	204,909
Interest Expense	-	26,000	-
Depreciation	79,767	100,670	60,489
	<b>403,345</b>	<b>438,883</b>	<b>503,080</b>
<b><u>Revenue:</u></b>			
User Charges	53,823	51,500	52,425
Rates Income	318,120	316,713	368,844
	<b>371,943</b>	<b>368,213</b>	<b>421,269</b>
<b>Net Surplus/(Deficit)</b>	<b>(31,402)</b>	<b>(70,670)</b>	<b>(81,811)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
Renewal Works	39,905	40,000	43,550
New Capital	5,460	9,100	-
Funding of Reserves	26,190	-	-
	<b>71,555</b>	<b>49,100</b>	<b>43,550</b>
<b><u>Funded By:</u></b>			
Funding from Reserves	17,600	19,100	21,500
Depreciation Funded	79,767	100,670	60,489
Operating (Deficit)/Surplus	(31,402)	(70,670)	(81,811)
	<b>65,965</b>	<b>49,100</b>	<b>178</b>
	<b>(5,590)</b>	<b>-</b>	<b>(43,372)</b>

#### [4] RESERVES

##### [a] AIM

To provide for the management of reserves and associated facilities for the maximum enjoyment of the communities involved.

##### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Parks mowed to required standards and agreed frequencies</li> <li>▪ Number of Complaints about</li> </ul>	<ul style="list-style-type: none"> <li>▪ 90% p.a. and increasing</li> <li>▪ 10 p.a.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Parks were mowed and maintained to required standards and frequencies 100% of the time to 30 June 2005.</li> <li>▪ 4 Complaints were received to the year ended 30 June 2005.</li> </ul>

##### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Operating Expenditure:</b>			
Support Costs	43,032	31,101	42,233
Operating & Maintenance Costs	222,298	198,800	179,624
Depreciation	22,332	17,684	19,788
	<b>287,662</b>	<b>247,585</b>	<b>241,645</b>
<b>Revenue:</b>			
User Charges	1,549	3,000	38
Other Revenue	-	-	309,886
Subsidies/Donations	750	-	10,500
Rates Income	290,374	290,401	40,993
	<b>292,673</b>	<b>293,401</b>	<b>361,417</b>
<b>Net Surplus/(Deficit)</b>	<b>5,011</b>	<b>45,816</b>	<b>119,772</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
Renewal Works	51,086	11,500	-
New Capital	16,239	72,000	694,680
Funding of Reserves	-	-	2,247
	<b>67,325</b>	<b>83,500</b>	<b>696,927</b>
<b>Funded By:</b>			
Funding from Reserves	66,442	20,000	13,231
Depreciation Funded	22,332	17,684	19,788
Operating (Deficit)/Surplus	5,011	45,816	119,772
	<b>93,785</b>	<b>83,500</b>	<b>152,791</b>
	<b>26,460</b>	<b>-</b>	<b>(544,136)</b>

**[5] REST ROOMS**

**[a] AIM**

To provide clean, convenient public toilets for the benefit of local and visiting public.

**[b] PERFORMANCE INDICATORS**

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>Number of complaints re services</li> <li>Restrooms and Conveniences maintained to required standards and agreed frequencies</li> </ul>	<ul style="list-style-type: none"> <li>10 p.a. and reducing</li> <li>95% and increasing</li> </ul>	<ul style="list-style-type: none"> <li>3 complaints were received to 30 June 2005.</li> <li>All Restrooms and Conveniences were maintained to the required standards and at the agreed frequencies to 30 June 2005.</li> </ul>

**[c] FINANCIAL INFORMATION**

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	13,788	27,837	7,247
Operating & Maintenance Costs	100,688	90,422	85,795
Depreciation	3,875	4,999	-
	<b>118,351</b>	<b>123,258</b>	<b>93,042</b>
<b><u>Revenue:</u></b>			
Rates Income	243,236	243,259	163,293
	<b>243,236</b>	<b>243,259</b>	<b>163,293</b>
<b>Net Surplus/(Deficit)</b>	<b>124,885</b>	<b>120,001</b>	<b>70,251</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
Renewal Works	-	20,000	-
New Capital	93,074	105,000	89,609
	<b>93,074</b>	<b>125,000</b>	<b>89,609</b>
<b><u>Funded By:</u></b>			
Funding from Reserves	-	-	9,815
Depreciation Funded	3,875	4,999	-
Operating (Deficit)/Surplus	124,885	120,001	70,251
	<b>128,760</b>	<b>125,000</b>	<b>80,066</b>
	<b>35,686</b>	<b>-</b>	<b>(9,543)</b>

## [6] SWIMMING BATHS

### [a] AIM

To provide good, safe and accessible facilities for the swimming public and recreational users.

### [b] PERFORMANCE INDICATORS

<b>Primary Performance:</b> <ul style="list-style-type: none"> <li>▪ No of complaints re services</li> <li>▪ Number of users each year (separately for the two pools)</li> <li>▪ Duration of in-season pool closures for maintenance</li> </ul>	<b>Performance Measure/Target:</b> <ul style="list-style-type: none"> <li>▪ 10 p.a. and reducing</li> <li>▪ Greymouth: 30,000 p.a.</li> <li>▪ Runanga: 1,000 p.a.</li> <li>▪ 2 days maximum</li> </ul>	<b>Performance Achieved:</b> <ul style="list-style-type: none"> <li>▪ As at 30 June 2005 2 Complaints have been received regarding the swimming pool.</li> <li>▪ Greymouth attendance to 30 June 2005: 32,299</li> <li>▪ Runanga Pool attendance to 30 June 2005: 2,004.</li> <li>▪ There were no in-season pool closures due to maintenance for the 2004/2005 season.</li> </ul>
<b>Secondary Performance:</b> <ul style="list-style-type: none"> <li>▪ Facilitating a Trust for Fundraising for a new "aqua centre"</li> <li>▪ Funds accrued for new aqua centre.</li> </ul>	<b>Performance Measure/Target:</b> <ul style="list-style-type: none"> <li>▪ 1 July 2005</li> <li>▪ Jul 2006 - 25%</li> <li>▪ Jul 2007 - 50%</li> <li>▪ Jul 2008 - 75%</li> <li>▪ Jul 2009 - 100%</li> </ul>	<b>Performance Achieved:</b> <ul style="list-style-type: none"> <li>▪ The Aquatic Centre Trust has been formed and incorporated</li> <li>▪ The trust is currently working on a target of \$7.5 million. Funds raised thus far total \$584,911</li> </ul>

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Employee Costs	86,230	92,830	84,558
Support Costs	26,037	26,730	19,844
Operating & Maintenance Costs	81,216	70,901	560,759
Depreciation	6,695	8,637	18,218
	<b>200,178</b>	<b>199,098</b>	<b>683,379</b>
<b><u>Revenue:</u></b>			
User Charges	34,957	39,800	42,355
Other Revenue	2,976	-	-
Subsidies/Donations	989	110,000	-
Rates Income	157,357	156,661	137,961
	<b>196,279</b>	<b>306,461</b>	<b>180,316</b>
<b>Net Surplus/(Deficit)</b>	<b>(3,899)</b>	<b>107,363</b>	<b>(503,063)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
Renew al Works	5,335	6,000	-
New Capital	3,426	150,000	-
Funding of Reserves	-	-	5,000
	<b>8,761</b>	<b>156,000</b>	<b>5,000</b>
<b>Funded By:</b>			
Funding from Reserves	20,000	40,000	500,000
Depreciation Funded	6,695	8,637	18,218
Operating (Deficit)/Surplus	(3,899)	107,363	(503,063)
	<b>22,796</b>	<b>156,000</b>	<b>15,155</b>
	<b>14,035</b>	<b>-</b>	<b>10,155</b>

#### Variance Explanations

**Capital Expenditure** - Included in budgets was capital expenditure of \$150,000 related to a new roof over the Runanga Pool complex. Due to delays this project is on-going in the 2005/06 year.

**Subsidies/Donations** - Funding for the above has been raised by a fundraising committee external from Council. As the work has not commenced the funds have not as yet been transferred.



## [7] EVENTS MANAGEMENT

### [a] AIM

To add to the physical health, well-being and enjoyment of residents, young and old, through recreation and events.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Number of Events organised</li> <li>▪ Growth in number of participants in events</li> <li>▪ Number of events enjoying support of more than 1500 people</li> <li>▪ Number of bigger events showing growth in excess of 15% p.a.</li> </ul>	<ul style="list-style-type: none"> <li>▪ 15 p.a.</li> <li>▪ 1000 p.a. and rising</li> <li>▪ 3</li> <li>▪ 2</li> </ul>	<ul style="list-style-type: none"> <li>▪ As at 30 June 2005 11 events had been organised.</li> <li>▪ As at 30 June 2005 growth in participation in events was 15% (670 people).</li> <li>▪ 1 event organised to 30 June 2005 attracted more than 1500 people.</li> <li>▪ 2 events organised to 30 June 2005 have increased by at least 15%</li> </ul>

Secondary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Establishment of major events that win our District national acclaim</li> </ul>	<ul style="list-style-type: none"> <li>▪ 1 July 2007</li> </ul>	<ul style="list-style-type: none"> <li>▪ None as yet</li> </ul>

# Grey District Council

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Operating Expenditure:</b>			
Support Costs	18,138	18,134	19,671
Operating & Maintenance Costs	169,865	121,752	203,760
	<b>188,003</b>	<b>139,886</b>	<b>223,431</b>
<b>Revenue:</b>			
Other Revenue	3,556	-	4,900
Subsidies/Donations	5,000	2	46,036
Rates Income	139,871	139,884	162,971
	<b>148,427</b>	<b>139,886</b>	<b>213,907</b>
<b>Net Surplus/(Deficit)</b>	<b>(39,576)</b>	<b>-</b>	<b>(9,524)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
Funding of Reserves	3,556	-	-
	<b>3,556</b>	<b>-</b>	<b>-</b>
<b>Funded By:</b>			
Operating (Deficit)/Surplus	(39,576)	-	(9,524)
	<b>(39,576)</b>	<b>-</b>	<b>(9,524)</b>
	<b>(43,132)</b>	<b>-</b>	<b>(9,524)</b>

## [8] CEMETERIES

### [a] AIM

To provide, maintain and manage cemeteries in our district that, at all times, reflect our respect for those resting there and also to comply with statutory requirements.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Graves available within 48 hours notice except for Sundays</li> </ul>	<ul style="list-style-type: none"> <li>▪ 100% of the time</li> </ul>	<ul style="list-style-type: none"> <li>▪ Graves have been available within 48 Hours notice 100% of the time for the period to 30 June 2005</li> <li>▪ All maintenance required to cemeteries was carried out and was to the required standard for the year ended 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Maintenance carried out to required standards</li> </ul>	<ul style="list-style-type: none"> <li>▪ 95% of the time.</li> </ul>	

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	29,130	24,851	19,758
Operating & Maintenance Costs	103,245	103,078	155,265
Depreciation	-	-	1,179
	<b>132,375</b>	<b>127,929</b>	<b>176,202</b>
<b><u>Revenue:</u></b>			
User Charges	29,380	29,700	36,701
Subsidies/Donations	1,061	1,494	1,194
Rates Income	97,165	96,735	134,031
	<b>127,606</b>	<b>127,929</b>	<b>171,926</b>
<b>Net Surplus/(Deficit)</b>	<b>(4,769)</b>	<b>-</b>	<b>(4,276)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
New Capital	-	-	4,736
	-	-	<b>4,736</b>
<b><u>Funded By:</u></b>			
Depreciation Funded	-	-	1,179
Operating (Deficit)/Surplus	(4,769)	-	(4,276)
	<b>(4,769)</b>	<b>-</b>	<b>(3,097)</b>
	<b>(4,769)</b>	<b>-</b>	<b>(7,833)</b>

## [9] AMENITY MANAGEMENT

### [a] AIM

To maintain good amenity values throughout the district through dedicated encouragement supported by sensitive application of legislation.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Number of properties tidied up through motivation.</li> <li>▪ Number of properties tidied up through legislative coercion.</li> <li>▪ Number of prosecutions taken for non property related offences</li> </ul>	<ul style="list-style-type: none"> <li>▪ 5 p.a. and rising.</li> <li>▪ 10 p.a. and reducing.</li> <li>▪ 3 p.a. and rising.</li> </ul>	<ul style="list-style-type: none"> <li>▪ 17 Properties were tidied up through motivation to the 30 June 2005</li> <li>▪ 1 Abatement notice was issued and 1 property was tidied up by contractors engaged by the Council to the year ending 30 June 2005.</li> <li>▪ As at 30 June 2005 there were no prosecutions due to non property related offences.</li> </ul>

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	71,435	70,825	27,215
Operating & Maintenance Costs	37,027	49,400	42,064
	<b>108,462</b>	<b>120,225</b>	<b>69,279</b>
<b><u>Revenue:</u></b>			
User Charges	55,700	35,350	66,475
Rates Income	84,766	84,875	4,446
	<b>140,466</b>	<b>120,225</b>	<b>70,921</b>
<b>Net Surplus/(Deficit)</b>	<b>32,004</b>	<b>-</b>	<b>1,642</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
	-	-	-
<b><u>Funded By:</u></b>			
Operating (Deficit)/Surplus	32,004	-	1,642
	<b>32,004</b>	<b>-</b>	<b>1,642</b>
	<b>32,004</b>	<b>-</b>	<b>1,642</b>



## [10] COUNCIL'S IN-HOUSE TASK FORCE

### [a] AIM

To achieve outcomes of a physical works nature which cannot viably be contracted to Council's works contractor.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Number of properties tidied up on an ongoing basis</li> <li>▪ Number of other tasks fulfilled.</li> </ul>	<ul style="list-style-type: none"> <li>▪ 25.p.a. and rising</li> <li>▪ 300 p.a. and reducing</li> </ul>	<ul style="list-style-type: none"> <li>▪ 24 Properties were tidied up on an ongoing basis to the 30 June 2005.</li> <li>▪ To the 30 June 2005 181 tasks had been completed.</li> </ul>

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Employee Costs	42,183	36,572	37,291
Support Costs	11,033	11,283	10,766
Operating & Maintenance Costs	6,514	7,000	9,267
Depreciation	2,639	468	-
	<b>62,369</b>	<b>55,323</b>	<b>57,324</b>
<b><u>Revenue:</u></b>			
Subsidies/Donations	6,528	-	1,368
Rates Income	58,350	58,355	52,866
	<b>64,878</b>	<b>58,355</b>	<b>54,234</b>
<b>Net Surplus/(Deficit)</b>	<b>2,509</b>	<b>3,032</b>	<b>(3,090)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
Funding of Reserves	2,277	3,500	-
	<b>2,277</b>	<b>3,500</b>	-
<b><u>Funded By:</u></b>			
Depreciation Funded	2,639	468	-
Operating (Deficit)/Surplus	2,509	3,032	(3,090)
	<b>5,148</b>	<b>3,500</b>	<b>(3,090)</b>
	<b>2,871</b>	<b>-</b>	<b>(3,090)</b>

## [11] HERITAGE

### [a] AIM

To provide for the identity of our district and its people, now and in the future, through support of arts, culture and heritage.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Number of visitors to History House</li> <li>▪ Number of visitors to Left Bank Art Gallery</li> <li>▪ Number of persons attending events in Regent Theatre</li> <li>▪ Grey River Heritage Parks Joint Committee meetings</li> </ul>	<ul style="list-style-type: none"> <li>▪ 2500 p.a. and rising</li> <li>▪ 45,000 p.a. and rising</li> <li>▪ 10 000 p.a.</li> <li>▪ Min. 2 p.a. with full Councillor attendance</li> </ul>	<ul style="list-style-type: none"> <li>▪ To 30 June 2005 History House has had 2022 visitors.</li> <li>▪ The Left Bank Art Gallery has had 8016 visitors to the gallery to the 30 June 2005</li> <li>▪ To 30 June 2005 the regent theatre had around 37,437 people attending events</li> <li>▪ The Grey River Heritage Parks Joint committee had not had any meetings in the period 1 July 2004 to 30 June 2005 due to lack of personnel resources. A meeting has been subsequently held on 24 August 2005.</li> </ul>

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Employee Costs	25,276	22,356	21,500
Support Costs	19,559	20,038	12,919
Operating & Maintenance Costs	80,070	118,897	41,123
Depreciation	32,565	42,013	6,073
	<b>157,470</b>	<b>203,304</b>	<b>81,615</b>
<b><u>Revenue:</u></b>			
User Charges	6,764	7,000	9,081
Subsidies/Donations	110,325	13,000	831
Rates Income	109,274	108,791	56,330
	<b>226,363</b>	<b>128,791</b>	<b>66,242</b>
<b>Net Surplus/(Deficit)</b>	<b>68,893</b>	<b>(74,513)</b>	<b>(15,373)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
New Capital	20,443	-	-
	<b>20,443</b>	<b>-</b>	<b>-</b>
<b><u>Funded By:</u></b>			
Funding from Reserves	31,908	32,500	-
Depreciation Funded	32,565	42,013	6,073
Operating (Deficit)/Surplus	68,893	(74,513)	(15,373)
	<b>133,366</b>	<b>-</b>	<b>(9,300)</b>
	<b>112,923</b>	<b>-</b>	<b>(9,300)</b>

#### Variance Explanations

**Subsidies/Donations** - Actual results relate to the last of the funding received for the Brunner Bridge upgrade carried out in previous years. Funding was also included in prior years budgets.

## [12.5] COMMUNITY OUTCOME FIVE: AN ACTIVE PARTNERSHIP BETWEEN COUNCIL AND COMMUNITY

The activities contained in this section have been identified as the main contributor towards the above outcome and by achieving the financial and other performance measures of these activities Council will achieve the overall Outcome. However Council has not yet measured progress toward achieving the community outcomes or identifying the effects that the activities have had on the social, economic, environmental and cultural well-beings.

### [1] COUNCIL

#### [a] AIM

To, as elected representatives forming a corporate body, provide for effective district governance incorporating public participation, accountability, openness and transparency and service orientation.

#### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>Achievement of Budgeted project objectives</li> </ul>	<ul style="list-style-type: none"> <li>80%</li> </ul>	<ul style="list-style-type: none"> <li>18% of all operational, maintenance and capital works were not completed as indicated through activity statements in this report. Significant works have been approved by Council for carry forward to 2006 financial year.</li> </ul>
<ul style="list-style-type: none"> <li>Keeping expenditure within Budget.</li> </ul>	<ul style="list-style-type: none"> <li>95%</li> </ul>	<ul style="list-style-type: none"> <li>89% of all operational, maintenance, and capital works were completed. Only over expenditure item of note is the Karoro Sewerage treatment plant upgrade which came in over budget by 42% (\$198,000). This was fully ratified by council.</li> </ul>
<ul style="list-style-type: none"> <li>Implementing decisions within one month</li> </ul>	<ul style="list-style-type: none"> <li>95%</li> </ul>	<ul style="list-style-type: none"> <li>100%</li> </ul>
<ul style="list-style-type: none"> <li>Having 5 people in the Public gallery during Council meetings</li> </ul>	<ul style="list-style-type: none"> <li>50% and rising</li> </ul>	<ul style="list-style-type: none"> <li>At least 5 people were in the public gallery during 45% of meetings to 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>Responding to written inputs within 15 days</li> </ul>	<ul style="list-style-type: none"> <li>90%</li> </ul>	<ul style="list-style-type: none"> <li>Due to the implementation of a new document tracking system this information is currently unavailable but will be measured from the 2006 year onwards.</li> </ul>

#### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Operating Expenditure:</b>			
Support Costs	333,791	322,642	510,729
Operating & Maintenance Costs	321,075	328,701	279,817
Depreciation	3,075	13,348	-
	<b>657,941</b>	<b>664,691</b>	<b>790,546</b>
<b>Revenue:</b>			
User Charges	65,743	-	-
Other Revenue	909,771	61,377	726,451
Subsidies/Donations	-	-	14,269
Rates Income	706,049	614,343	797,219
	<b>1,681,563</b>	<b>675,720</b>	<b>1,537,939</b>
<b>Net Surplus/(Deficit)</b>	<b>1,023,622</b>	<b>11,029</b>	<b>747,393</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
Funding of Reserves	910,546	44,377	719,350
	<b>910,546</b>	<b>44,377</b>	<b>719,350</b>
<b>Funded By:</b>			
Funding from Reserves	25,000	20,000	5,000
Depreciation Funded	3,075	13,348	-
Operating (Deficit)/Surplus	1,023,622	11,029	747,393
	<b>1,051,697</b>	<b>44,377</b>	<b>752,393</b>
	<b>141,151</b>	<b>-</b>	<b>33,043</b>

#### Variance Explanations

**Other Revenue** - Includes the interest Council has earned on its Special Fund investments. This was not fully reflected in the budgets, however all interest earned is appropriated to the funds themselves per Council policy.



## [2] NORTHERN WARD COMMUNITY BOARD

### [a] AIM

To make recommendations to Council on all aspects affecting the Northern Ward and to attend to those matters delegated to it by Council.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Meetings per annum.</li> <li>▪ Northern Ward Garden Competition</li> <li>▪ Recommendation on issues falling within the Board area</li> <li>▪ Submissions to the Annual Plan on behalf of the Northern Ward</li> </ul>	<ul style="list-style-type: none"> <li>▪ 11</li> <li>▪ Yearly</li> <li>▪ 100% of cases.</li> <li>▪ Annually</li> </ul>	<ul style="list-style-type: none"> <li>▪ 6 NWCB meeting have been held to 30 June 2005.</li> <li>▪ Results of the annual garden competition were published in the Greymouth Evening Star on 25 February 2005.</li> <li>▪ The NWCB made recommendations in 100% of all issues brought to council regarding their area to 30 June 2005.</li> <li>▪ The NWCB made 2 submissions to the 2005/2006 Annual Plan.</li> </ul>

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Employee Costs	-	-	-
Support Costs	49,760	49,833	6,656
Operating & Maintenance Costs	23,807	28,275	17,104
	<b>73,567</b>	<b>78,108</b>	<b>23,760</b>
<b><u>Revenue:</u></b>			
Rates Income	79,150	78,108	23,253
	<b>79,150</b>	<b>78,108</b>	<b>23,253</b>
<b>Net Surplus/(Deficit)</b>	<b>5,583</b>	<b>-</b>	<b>(507)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
	-	-	-
<b><u>Funded By:</u></b>			
Operating (Deficit)/Surplus	5,583	-	(507)
	<b>5,583</b>	<b>-</b>	<b>(507)</b>
	<b>5,583</b>	<b>-</b>	<b>(507)</b>

### [3] COUNCIL'S ADMINISTRATION

#### [a] AIM

To provide an environment conducive for positive interaction between Council and its ratepayers, to provide for simplicity, efficiency and excellence in its association with the public and the execution of Council decisions.

#### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Number of complaints against staff conduct.</li> <li>▪ Number of such complaints upheld on reasonable grounds.</li> <li>▪ % of matters for Council decision submitted to Council more than 30 days later.</li> <li>▪ % of reports not having a full summary of options and suggested recommendation</li> <li>▪ Cost overruns in excess of 3% of budget other than on ad hoc Council decision</li> </ul>	<ul style="list-style-type: none"> <li>▪ 20 p.a.</li> <li>▪ 3 p.a. and reducing</li> <li>▪ Nil</li> <li>▪ 2%</li> <li>▪ 3%</li> </ul>	<ul style="list-style-type: none"> <li>▪ 3 complaints were received against staff members in the financial year ending 30 June 2005.</li> <li>▪ No complaints against staff were upheld in the year to 30 June 2005.</li> <li>▪ Not measured, all incoming correspondence is tracked through a document register all items requiring council and/or board resolution were referred to the next applicable agenda.</li> <li>▪ All reports has a full summary of options and the suggested recommendations.</li> <li>▪ Refer to financial reports. Variance explanations have been provided for each activity.</li> </ul>

#### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Employee Costs	1,869,192	1,995,095	1,932,539
Support Costs	176,964	188,754	123,510
Operating & Maintenance Costs	954,055	1,419,184	1,260,483
Interest Expense	-	-	-
Depreciation	137,383	254,637	151,893
	<b>3,137,594</b>	<b>3,857,670</b>	<b>3,468,425</b>
<b><u>Revenue:</u></b>			
User Charges	195,300	170,998	20,618
Other Revenue	87,015	80,000	205,726
Subsidies/Donations	76,694	388,619	176,571
Internal Recoveries	2,790,564	3,065,125	2,773,705
Rates Income	2,409	1,371	-
	<b>3,151,982</b>	<b>3,706,113</b>	<b>3,176,620</b>
<b>Net Surplus/(Deficit)</b>	<b>14,388</b>	<b>(151,557)</b>	<b>(291,805)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
Renew al Works	72,109	87,315	-
New Capital	323,783	16,765	287,629
Debt Principal Repayment	-	-	-
Funding of Reserves	61,111	-	-
	<b>457,003</b>	<b>104,080</b>	<b>287,629</b>
<b>Funded By:</b>			
New Loans Raised	-	-	-
Funding from Reserves	294,968	1,000	225,448
Depreciation Funded	137,383	254,637	151,893
Operating (Deficit)/Surplus	14,388	(151,557)	(291,805)
	<b>446,739</b>	<b>104,080</b>	<b>85,536</b>
	<b>(10,264)</b>	<b>-</b>	<b>(202,093)</b>

### Variance Explanations

**Operating & Maintenance Costs** – The budget figure includes external fees in relation to work carried out on all Council activities. Where projects have not been carried out these fees have not been incurred, and subsequently overheads not recovered from these activities. (refer all activities, of note Roading and Sewerage for works carried forward)

**Subsidies & Donations** – Include subsidies received from Land Transport New Zealand in relation in administration work. Refer to Roading Activity Statement (page 40) for works not carried out.

**New Capital** – includes upgrade of digital aerial photography, carried forward from the 2003/04 financial year, and funded from special funds.

#### [4] EFFICIENT AND OPEN CONSULTATION

##### [a] AIM

To ensure that the needs and aspirations of as many residents, interest groups and organisations as possible are provided for in council processes.

##### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Number of issues not consulted on.</li> <li>▪ Number of LGNZ regional meetings attended</li> <li>▪ Attendance of Local Government Conference.</li> <li>▪ Attendance of SOLGM, IPENZ regional meetings.</li> <li>▪ Attendance of SOLGM, IPENZ Conference</li> <li>▪ Meetings with local Maori.</li> <li>▪ Meetings with Te Runaka O Ngati Waewae.</li> <li>▪ Meetings with other special interest groups</li> </ul>	<ul style="list-style-type: none"> <li>▪ Nil</li> <li>▪ At least 1 p.a.</li> <li>▪ Yes (subject to appropriate agenda)</li> <li>▪ At least 1 p.a.</li> <li>▪ Yes (subject to appropriate agenda)</li> <li>▪ At least 1 p.a.</li> <li>▪ At least 1 p.a.</li> <li>▪ At least 1 p.a.</li> </ul>	<ul style="list-style-type: none"> <li>▪ All issued were consulted on.</li> <li>▪ 4 Regional LGNZ meetings were attended during the year ended 30 June 2005.</li> <li>▪ The Local Government Conference was not attended as the agenda was considered inappropriate.</li> <li>▪ 4 regional meetings were attended to 30 June 2005.</li> <li>▪ The SOLGM and IPENZ conference was not attended as the agenda was considered inappropriate.</li> <li>▪ Council had 2 meetings with the Local Maori to 30 June 2005</li> <li>▪ 2 Meetings with Te Runaka O Ngati Waewae were held in the year ended 30 June 2005.</li> <li>▪ 21 Meetings were held with special interest groups.</li> </ul>

##### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	36,218	35,254	-
Operating & Maintenance Costs	7,136	10,000	-
	<b>43,354</b>	<b>45,254</b>	-
<b><u>Revenue:</u></b>			
User Charges	15	-	-
Rates Income	45,455	45,254	-
	<b>45,470</b>	<b>45,254</b>	-
<b>Net Surplus/(Deficit)</b>	<b>2,116</b>	-	-



## [5] ACCESS TO OFFICIAL INFORMATION

### [a] AIM

To provide for reasonable access to official information.

### [b] PERFORMANCE INDICATORS

#### Primary Performance:

- The actioning of official information requests within statutory timeframes

#### Performance Measure/Target:

- 90% of LIMs issued within 10 working days of receipt of full information.

#### Performance Achieved:

- 44% of LIMs issued to 30 June 2005 were issues within 10 working days of receipt of full information.

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	82,210	76,962	47,244
Operating & Maintenance Costs	343	-	3,952
	<b>82,553</b>	<b>76,962</b>	<b>51,196</b>
<b><u>Revenue:</u></b>			
User Charges	91,625	50,000	83,145
Rates Income	27,082	26,962	-
	<b>118,707</b>	<b>76,962</b>	<b>83,145</b>
<b>Net Surplus/(Deficit)</b>	<b>36,154</b>	<b>-</b>	<b>31,949</b>

## [12.6] COMMUNITY OUTCOME SIX: LAW, ORDER, AND PERSONAL PROPERTY SAFETY

The activities contained in this section have been identified as the main contributor towards the above outcome and by achieving the financial and other performance measures of these activities Council will achieve the overall Outcome. Council have not yet measured progress toward achieving the community outcomes or identifying the effects that the activities have had on the social, economic, environmental and cultural well-beings.

### [1] RURAL FIRE AUTHORITY

#### [a] AIM

To provide for and maintain a rural fire management capability in co-operation with other bodies on the West Coast.

#### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>Standard reaction time calculated from receipt of call-out to time of mobilization</li> <li>Number of buildings saved.</li> <li>Number of buildings lost</li> </ul>	<ul style="list-style-type: none"> <li>20 minutes</li> <li>5 p.a.</li> <li>5 p.a.</li> </ul>	<ul style="list-style-type: none"> <li>This information was not recorded in the 2004/2005 year and is to be considered as part of the next LTCCP.</li> <li>This information was not recorded in the 2004/2005 year and is to be considered as part of the next LTCCP.</li> <li>This information was not recorded in the 2004/2005 year and is to be considered as part of the next LTCCP.</li> </ul>

#### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	20,089	18,387	11,555
Operating & Maintenance Costs	39,293	45,490	36,926
Depreciation	-	-	361
	<b>59,382</b>	<b>63,877</b>	<b>48,842</b>
<b><u>Revenue:</u></b>			
User Charges	4,108	-	-
Subsidies/Donations	622	4,000	-
Rates Income	59,489	61,377	51,800
	<b>64,219</b>	<b>65,377</b>	<b>51,800</b>
<b>Net Surplus/(Deficit)</b>	<b>4,837</b>	<b>1,500</b>	<b>2,958</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
New Capital	3,466	1,500	-
	<b>3,466</b>	<b>1,500</b>	<b>-</b>
<b><u>Funded By:</u></b>			
Depreciation Funded	-	-	361
Operating (Deficit)/Surplus	4,837	1,500	2,958
	<b>4,837</b>	<b>1,500</b>	<b>3,319</b>
	<b>1,371</b>	<b>-</b>	<b>3,319</b>

## [2] Co-OPERATION WITH NZ POLICE, NZ FIRE SERVICE, ETC.

### [a] AIM

To, through agreements with the appropriate service providers, provide for the achievement of the aspects of the outcome falling outside of the normal municipal functions and to, in the process, agree on goals, action plans, review procedures and performance assessment criteria.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Agreements secured with NZ Police</li> </ul>	<ul style="list-style-type: none"> <li>▪ 1/8/2004.</li> </ul>	<ul style="list-style-type: none"> <li>▪ None as yet due to other commitments taking a higher priority. Progressing with the 2006 LTCCP.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Agreement secured with NZ Fire Service</li> </ul>	<ul style="list-style-type: none"> <li>▪ 1/8/2004.</li> </ul>	<ul style="list-style-type: none"> <li>▪ None as yet due to other commitments taking a higher priority. Progressing with the 2006 LTCCP.</li> </ul>
<ul style="list-style-type: none"> <li>▪ First two actions negotiated with the Police implemented.</li> </ul>	<ul style="list-style-type: none"> <li>▪ 1/12/2004</li> </ul>	<ul style="list-style-type: none"> <li>▪ None as yet due to other commitments taking a higher priority. Progressing with the 2006 LTCCP.</li> </ul>
<ul style="list-style-type: none"> <li>▪ First two actions negotiated with NZ Fire Service implemented.</li> </ul>	<ul style="list-style-type: none"> <li>▪ 1/12/2004</li> </ul>	<ul style="list-style-type: none"> <li>▪ None as yet due to other commitments taking a higher priority. Progressing with the 2006 LTCCP.</li> </ul>

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	12,115	12,353	-
Operating & Maintenance Costs	-	500	-
	<b>12,115</b>	<b>12,853</b>	-
<b><u>Revenue:</u></b>			
Rates Income	12,910	12,853	-
	<b>12,910</b>	<b>12,853</b>	-
<b>Net Surplus/(Deficit)</b>	<b>795</b>	<b>-</b>	<b>-</b>

### [3] FLOOD PROTECTION

#### [a] AIM

To provide for and maintain protocols, in consultation with the West Coast Regional Council, for the avoidance and management of floods.

#### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Value of maintenance approved versus value of maintenance undertaken</li> <li>▪ Amenity maintenance undertaken</li> <li>▪ Review of protection undertaken</li> </ul>	<ul style="list-style-type: none"> <li>▪ 100%.</li> <li>▪ Per approved annual plan</li> <li>▪ Three yearly</li> </ul>	<ul style="list-style-type: none"> <li>▪ \$144,200 maintenance was approved. \$123,033 of Maintenance was carried out to 30 June 2005 being 85% of the total approved.</li> <li>▪ 85% of approved maintenance was completed to 30 June 2005.</li> <li>▪ A review of flood protection was not undertaken in the year ended 30 June 2005 the next review is to be undertaken in the 2006/2007 year.</li> </ul>

#### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	22,593	30,605	-
Operating & Maintenance Costs	165,824	203,117	78,143
Depreciation	53,000	-	-
	<b>241,417</b>	<b>233,722</b>	<b>78,143</b>
<b><u>Revenue:</u></b>			
Rates Income	235,752	235,722	149,349
	<b>235,752</b>	<b>235,722</b>	<b>149,349</b>
<b>Net Surplus/(Deficit)</b>	<b>(5,665)</b>	<b>2,000</b>	<b>71,206</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
Renewal Works	-	2,000	-
Funding of Reserves	65,496	-	-
	<b>65,496</b>	<b>2,000</b>	<b>-</b>
<b><u>Funded By:</u></b>			
Depreciation Funded	53,000	-	-
Operating (Deficit)/Surplus	(5,665)	2,000	71,206
	<b>47,335</b>	<b>2,000</b>	<b>71,206</b>
	<b>(18,161)</b>	<b>-</b>	<b>71,206</b>

#### [4] EMERGENCY MANAGEMENT & CIVIL DEFENCE

##### [a] AIM

To ensure a rapid response capability to deal with the effects of natural and other disasters.

##### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>Emergency response capability is maintained in readiness for disasters</li> </ul>	<ul style="list-style-type: none"> <li>Actively participate as a member of the CDEM Group.</li> <li>Organise at least 2 training exercises annually for civil defence personnel and volunteers.</li> <li>Prepare in conjunction with the CDEM Group regional and district response plans.</li> <li>Carry out CDEM responsibilities within approved budget</li> </ul>	<ul style="list-style-type: none"> <li>Council has actively participated in CDEM group and attended its last meeting on 28 June 2005.</li> <li>1 Training exercise was carried out to 30 June 2005</li> <li>The regional and district response plans are currently at the Draft stage and are awaiting approval by the CDEM Group.</li> <li>All CDEM responsibilities were carried out within the approved budget.</li> </ul>

##### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Employee Costs	8,755	8,981	8,355
Support Costs	25,399	25,144	1,794
Operating & Maintenance Costs	308	8,000	-
	<b>34,462</b>	<b>42,125</b>	<b>10,149</b>
<b><u>Revenue:</u></b>			
Subsidies/Donations	535	1,000	898
Rates Income	41,308	41,125	8,741
	<b>41,843</b>	<b>42,125</b>	<b>9,639</b>
<b>Net Surplus/(Deficit)</b>	<b>7,381</b>	<b>-</b>	<b>(510)</b>

## [5] HEALTH REGULATION

### [a] AIM

Through the positive application of legislation, bylaws and regulations, to ensure a high standard of -

- food and food premises safety.
- monitoring and carrying out functions in terms of the Health Act 1956.
- management of certain aspects of prostitution and places for prostitution as required by legislation.
- management of hazardous substances.
- management of certain aspects of gambling and places of gambling as required by legislation.
- in co-operation with the Ministry of Health, effective management of those infectious diseases for which Council has a role.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ All food premises requiring registration by the council are inspected and registered</li> </ul>	<ul style="list-style-type: none"> <li>▪ 100% p.a.</li> </ul>	<ul style="list-style-type: none"> <li>▪ All food premises requiring licences from the council have been issued as at 30 June 2005.</li> </ul>

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	45,271	46,203	63,381
Operating & Maintenance Costs	44,465	50,390	3,361
	<b>89,736</b>	<b>96,593</b>	<b>66,742</b>
<b><u>Revenue:</u></b>			
User Charges	20,610	22,800	23,953
Rates Income	75,375	75,043	67,869
	<b>95,985</b>	<b>97,843</b>	<b>91,822</b>
<b>Net Surplus/(Deficit)</b>	<b>6,249</b>	<b>1,250</b>	<b>25,080</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
New Capital	-	1,250	-
	-	<b>1,250</b>	-
<b><u>Funded By:</u></b>			
Operating (Deficit)/Surplus	6,249	1,250	25,080
	<b>6,249</b>	<b>1,250</b>	<b>25,080</b>
	<b>6,249</b>	-	<b>25,080</b>

## [6] RESTORATIVE JUSTICE

### [a] AIM

To through dedicated projects and the effective use of Restorative Justice, work towards the reduction and eventual eradication of crime-related offences affecting our district and its people.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Implementation of Government funded projects.</li> <li>▪ Reduction of crime rates</li> <li>▪ Review of outcomes</li> </ul>	<ul style="list-style-type: none"> <li>▪ 100%</li> <li>▪ Per performance measure to be agreed with the NZ Police</li> <li>▪ Three yearly</li> </ul>	<ul style="list-style-type: none"> <li>▪ All Government Funded Projects have been implemented as at 30 June 2005.</li> <li>▪ Performance measures had not been agreed upon as at the 30 June 2005 and are expected to be completed by June 2006.</li> <li>▪ A review was not completed as at 30 June 2005 and will be done in the 2006/2007 year.</li> </ul>

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Employee Costs	23,206	3,500	30,564
Support Costs	18,549	18,286	-
Operating & Maintenance Costs	56,050	37,000	57,689
	<b>97,805</b>	<b>58,786</b>	<b>88,253</b>
<b><u>Revenue:</u></b>			
User Charges	17,866	-	-
Other Revenue	-	-	25,433
Subsidies/Donations	40,133	58,000	44,444
Rates Income	2,296	2,286	17,361
	<b>60,295</b>	<b>60,286</b>	<b>87,238</b>
<b>Net Surplus/(Deficit)</b>	<b>(37,510)</b>	<b>1,500</b>	<b>(1,015)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Capital Items:</u></b>			
New Capital	-	1,500	-
	-	<b>1,500</b>	-
<b><u>Funded By:</u></b>			
Operating (Deficit)/Surplus	(37,510)	1,500	(1,015)
	<b>(37,510)</b>	<b>1,500</b>	<b>(1,015)</b>
	<b>(37,510)</b>	-	<b>(1,015)</b>

## [7] BUILDING CONTROL

### [a] AIM

To ensure safe, good quality building and associated structures in compliance with building and drainage legislation, through the application of the Building Act Code and regulations in a clear, fair and positive manner.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>Building Consents issued within statutory timeframes</li> </ul>	<ul style="list-style-type: none"> <li>90% p.a.</li> </ul>	<ul style="list-style-type: none"> <li>To 30 June 2005 47.64% of all building consents were issued within the statutory time frame.</li> </ul>

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Operating Expenditure:</b>			
Support Costs	298,356	338,402	271,393
Operating & Maintenance Costs	67,457	106,900	93,711
Depreciation	23,427	-	8,763
	<b>389,240</b>	<b>445,302</b>	<b>373,867</b>
<b>Revenue:</b>			
User Charges	287,304	190,200	245,583
Rates Income	260,755	259,602	203,477
	<b>548,059</b>	<b>449,802</b>	<b>449,060</b>
<b>Net Surplus/(Deficit)</b>	<b>158,819</b>	<b>4,500</b>	<b>75,193</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
Renewal Works	-	2,500	-
New Capital	-	2,000	-
Funding of Reserves	23,427	-	-
	<b>23,427</b>	<b>4,500</b>	<b>-</b>
<b>Funded By:</b>			
Depreciation Funded	23,427	-	8,763
Operating (Deficit)/Surplus	158,819	4,500	75,193
	<b>182,246</b>	<b>4,500</b>	<b>83,956</b>
	<b>158,819</b>	<b>-</b>	<b>83,956</b>



## [8] DOG AND STOCK CONTROL

### [a] AIM

To provide for the safety of the public by taking appropriate measures re dogs and stock through enforcement of legislation and working with the community.

### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>All dogs registered.</li> </ul>	<ul style="list-style-type: none"> <li>90% p.a.</li> </ul>	<ul style="list-style-type: none"> <li>96% of all dogs were registered as at 30 June 2005.</li> </ul>
<ul style="list-style-type: none"> <li>Initially unregistered dogs are processed under the Act to ensure registration.</li> </ul>	<ul style="list-style-type: none"> <li>10%</li> </ul>	<ul style="list-style-type: none"> <li>1% of dogs have been processed under the act to ensure registration as at 30 June 2005.</li> </ul>

### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Operating Expenditure:</b>			
Support Costs	109,605	107,237	78,744
Operating & Maintenance Costs	37,775	43,926	44,741
Depreciation	2,880	-	7,316
	<b>150,260</b>	<b>151,163</b>	<b>130,801</b>
<b>Revenue:</b>			
User Charges	111,797	115,995	79,679
Rates Income	37,836	37,668	9,064
	<b>149,633</b>	<b>153,663</b>	<b>88,743</b>
<b>Net Surplus/(Deficit)</b>	<b>(627)</b>	<b>2,500</b>	<b>(42,058)</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
New Capital	53,827	15,000	-
Funding of Reserves	12,444	-	-
	<b>66,271</b>	<b>15,000</b>	<b>-</b>
<b>Funded By:</b>			
Funding from Reserves	44,420	12,500	-
Depreciation Funded	2,880	-	7,316
Operating (Deficit)/Surplus	(627)	2,500	(42,058)
	<b>46,673</b>	<b>15,000</b>	<b>(34,742)</b>
	<b>(19,598)</b>	<b>-</b>	<b>(34,742)</b>

## [12.7] COMMUNITY OUTCOME SEVEN: AFFORDABLE ACCESS TO QUALITY EDUCATION

The activity contained in this section has been identified as contributing towards the above outcome and by achieving the financial and other performance measures of this activity Council will achieve the overall Outcome. However Council has not yet measured progress toward achieving the community outcomes or identifying the effects that the activities have had on the social, economic, environmental and cultural well-beings.

### [1] CO-OPERATION WITH RELEVANT SERVICE PROVIDERS

#### [a] AIM

To agree on goals and a plan of action and review procedures and performance evaluation measures to achieve this outcome by means of an appropriate agreement with local service providers.

This Outcome falls outside of the traditional local government functions and Council is reliant on the appropriate service providers to work towards its achievement. Therefore, council has to involve service providers in achieving this as an outcome.

#### [b] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Agreement with Service providers on Co-operation</li> <li>▪ Agreement on Outcomes, action plans and performance measures</li> <li>▪ Review of agreements</li> </ul>	<ul style="list-style-type: none"> <li>▪ 31 May 2004.</li> <li>▪ Per approved annual plan 30 June 2005</li> <li>▪ Three yearly</li> </ul>	<ul style="list-style-type: none"> <li>▪ Progressing with 2006 LTCCP.</li> <li>▪ Progressing with 2006 LTCCP.</li> <li>▪ Progressing with 2006 LTCCP.</li> </ul>

#### [c] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	11,056	11,360	-
Operating & Maintenance Costs	-	500	-
	<b>11,056</b>	<b>11,860</b>	-
<b><u>Revenue:</u></b>			
Rates Income	11,913	11,860	-
	<b>11,913</b>	<b>11,860</b>	-
<b>Net Surplus/(Deficit)</b>	<b>857</b>	<b>-</b>	<b>-</b>

## [12.8] COMMUNITY OUTCOME EIGHT QUALITY SOCIAL DEVELOPMENT

The activity contained in this section has been identified as contributing towards the above outcome and by achieving the financial and other performance measures of this activity Council will achieve the overall Outcome. However Council has not yet measured progress toward achieving the community outcomes or identifying the effects that the activities have had on the social, economic, environmental and cultural well-beings.

### [1] RETIREMENT HOUSING

#### [a] AIM

To provide, maintain and manage a sufficient stock of convenient, good quality housing units for the older residents of the community.

#### [b] SCOPE

Council has a stock of 111 units in Greymouth, Dobson, Runanga and Blaketown for elderly housing. Rents levels are generally below market rates.

#### [c] PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:	Performance Achieved:
<ul style="list-style-type: none"> <li>▪ Occupation levels.</li> </ul>	<ul style="list-style-type: none"> <li>▪ 95% on average p.a.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Through out the period 1 July 2004 to 30 June 2005 all available retirement housing was occupied.</li> </ul>
<ul style="list-style-type: none"> <li>▪ Waiting list duration</li> </ul>	<ul style="list-style-type: none"> <li>▪ Not longer than 6 months</li> </ul>	<ul style="list-style-type: none"> <li>▪ As at 30 June 2005 12 people have been on the waiting list for longer than 6 months.</li> </ul>

#### [d] FINANCIAL INFORMATION

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b><u>Operating Expenditure:</u></b>			
Support Costs	76,046	73,496	-
Operating & Maintenance Costs	178,431	191,371	195,718
Interest Expense	84,799	98,351	103,056
Depreciation	140,515	117,550	105,368
	<b>479,791</b>	<b>480,768</b>	<b>404,142</b>
<b><u>Revenue:</u></b>			
User Charges	434,851	404,000	429,420
	<b>434,851</b>	<b>404,000</b>	<b>429,420</b>
<b>Net Surplus/(Deficit)</b>	<b>(44,940)</b>	<b>(76,768)</b>	<b>25,278</b>

	Actual 2004/05 \$	Budget 2004/05 \$	Last Year 2003/04 \$
<b>Capital Items:</b>			
Debt Principal Repayment	1,353,000	1,353,000	-
Funding of Reserves	98,897	40,782	130,646
	<b>1,451,897</b>	<b>1,393,782</b>	<b>130,646</b>
<b>Funded By:</b>			
New Loans Raised	-	1,103,000	-
Funding from Reserves	250,000	250,000	-
Depreciation Funded	140,515	117,550	105,368
Operating (Deficit)/Surplus	(44,940)	(76,768)	25,278
	<b>345,575</b>	<b>1,393,782</b>	<b>130,646</b>
	<b>(1,106,322)</b>	<b>-</b>	<b>-</b>

#### Variance Explanations

**New Loans Raised** - A new borrowing facility was not ready for draw down by 30 June 2005 due to legal delays in preparing the security documentation. This facility was in place early in the 2005/06 financial year.



## 13 CONSULTATION WITH MĀORI

Through a specific activity, "Efficient and Open Consultation", Council has set specific performance targets relating to the establishment and maintenance of processes in providing opportunities for Maori to contribute to the decision making processes of the Grey District Council. (refer page 83) Council has since March 2003 endeavoured to negotiate a Memorandum of Understanding with Te Runanga O Ngati Waewae as local Iwi, without any progress being made. The initiative is being maintained by Council.

Pending the outcome of the MOU negotiations, Council maintains a cordial and constructive association with both Ngati Waewae as well as the group representing non-local Maori and had two meetings with both. In addition, Council have had exploratory discussions with Ngati Waewae on issues relating to spatial planning



## 14 TREASURY MANAGEMENT POLICY

### [a] BORROWING

Council's Borrowing Policy sets guidelines for debt levels, including limits for associated debt servicing costs. Performance against the guidelines for the 2004/05 year is as follows:

THE GROSS DEBT FOR RATEABLE ACTIVITIES WILL NOT EXCEED \$2,100 PER RATEABLE PROPERTY

- ☛ The total gross debt per rateable property as at 30 June 2005 is \$726.59

GROSS DEBT WILL NOT EXCEED 20% OF TOTAL ASSETS

- ☛ Total gross debt as at 30 June 2005 is 2.11%

NET DEBT WILL NOT EXCEED 135% OF TOTAL REVENUE

- ☛ Total debt as at 30 June 2005 equals 32.31% of total revenue for the year ending 30 June 2005.

NO MORE THAN THE GREATER OF \$5,000,000 OR 25% OF TOTAL BORROWING IS SUBJECT TO REFINANCING IN ANY FINANCIAL YEAR.

- ☛ 53.32% of total debt is repayable in 2006/07, however the total repayable (\$3,000,000) is less than the \$5,000,000 limit set in this policy. The majority of this will also be refinanced.

### [b] INVESTMENT

Investment exposure limits and actual exposures are as follows:

Institution	Exposure Limit	Portfolio Limit	Actual Exposure as at 30 June 2005	Actual Portfolio Proportion
<b>Government</b>	unlimited	100%	-	0%
<b>Local Authorities</b>	2,000,000	100%	2,824,000	20%
<b>Registered Bank (Each)</b>	5,000,000	80%	10,991,918	78%
<b>SOE's</b>	1,000,000	40%	306,000	2%

Investments at registered banks consist of:

<b>Westpac</b>	3,813,210
<b>National Bank</b>	3,411,046
<b>ANZ</b>	-
<b>BNZ</b>	250,000
<b>ASB</b>	3,517,662



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